

Board Priorities Dashboard



Transportation

Residents have access to convenient, green and affordable multi-modal transportation systems that enhance livability.



Making a difference...together

CONDITION LEGEND

Proceeding as planned

Potential or emerging issue

Issue has arisen

Timing has changed

Board Initiatives	Status & Condition			Resolutions	Comments	Next Steps	
	Not Started	In Progress	Completed			Action	Timing
1a Improve regional connectivity and safety across transportation modes		<div></div>			<p>CRD Traffic Safety Commission launched the multi-modal intersection safety campaign.</p> <p>Media Release: Investments in EV charging ports a bright spark for greener motoring in Greater Victoria (April 22, 2024)</p>	<ul style="list-style-type: none">Support advocacy requests for investments in multi-modal infrastructure and servicesAnalyze PARTY (Prevent Alcohol and Risk Related Trauma in Youth) program to inform decision whether to move from online to in person engagementInitiate work on Road Safety Campaign working through sporting associations and clubsReport on interim options and implications regarding the use of rigid bollards based on findings from the regional trestles renewal and trails widening and lighting project	<ul style="list-style-type: none">OngoingQ3 2024Q4 2024Q1 2025

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1b Support investments, expansion and equitable access to active and low carbon transportation				<ul style="list-style-type: none">Board, May 8, 2024	<p>The contractor working on the Mayne Island-Regional Trail is currently working on wall 2 of Phase 1, from the ferry to Maple Drive. Working with realty to finalize the alignment of Phase 2. It is anticipated that Phase 2 will proceed shortly with an anticipated completion later in the year.</p> <p>Salt Spring Island Administration preparing contract to retain contractor to complete the Regional Trail Feasibility Study by November 2024.</p> <p>Grant funding for the Juan de Fuca Active Transportation Network Plan was confirmed in March and has now been received. A consultant has been selected and the plan is now expected to be completed by Q2, 2025.</p> <p>Phase 1 of Schooner Way Trail to connect the Magic Lake neighbourhood with the school approved for funding by BC Active Transportation Fund. Design and development has been initiated, and collection of community donation pledges underway.</p>	<ul style="list-style-type: none">Mayne Island Regional Trail Phase 1 Development Project construction completedInitiate the regional trestles renewal and trails widening and lighting projectPender Island Schooner Way Active Transportation ProjectComplete feasibility study for Salt Spring Island Regional TrailDevelop Active Transportation Network Plan for Juan de Fuca Parks	<ul style="list-style-type: none">Q2-2023 Q3 2024Q3 2024Q3 2024Q2-2024 Q2 2024Q3-2024 Q2 2025
1c Present options for changes in governance for transportation in the region, including the Electoral Areas					<p>A CRD Transportation Workshop was held with local governments, agency partners and First Nations on May 24, 2024 to seek input on service categories for the establishment of a regional transportation service. The Transportation Committee received a summary report on June 19, 2024. A service feasibility study by KPMG is underway to inform this work.</p>	<ul style="list-style-type: none">Present engagement plan for the service design and feasibility study phase of the transportation governance initiativeDraft service approval options reportDraft transportation service establishment bylaw	<ul style="list-style-type: none">Q2-2023 Q3 2024Q3 2024Q3 2024

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Housing

Residents have access to affordable housing that enhances livability.



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2a Increase supply of affordable, inclusive and adequate housing in the region				• <i>Board, May 8, 2024</i>	<p>The Capital Region Housing Corporation (CRHC) received financial support from the provincial government for four affordable rental projects. This announcement is expected to advance 593 new homes. Two of the projects approved include partnerships with local governments and two of the projects represent redevelopment opportunities for CRHC. 1183 Verdier Avenue, Central Saanich – The CRD has an accepted offer to purchase the property and is working closely with the CRHC and the District of Central Saanich to add 110 homes in Brentwood Bay Village. 3950 Cedar Hill Road, Saanich – The District of Saanich and the CRHC have partnered to redevelop the Nellie McClung library site. This initiative will advance a new mixed-use development that includes a larger library with 200 affordable rental homes.</p> <p>Two additional projects in Greater Victoria are expected to provide approximately 283 total new homes. Both projects are in the preliminary planning stages. Michigan Square, 97 units redevelopment, is now set to reopen in August 2024.</p> <p>A Salt Spring Island housing workshop was held May 22, 2024.</p> <p>A Rural Housing Program framework is being further developed with proposal for program launch in 2025.</p> <p><i>Media Release:</i> Indigenous people in Sooke get access to 170 below-market homes (May 7, 2024)</p> <p><i>Media Release:</i> The CRD and CRHC present 2023 Annual Reports (May 9, 2024)</p>	<ul style="list-style-type: none">• Drilling for water at 161 Drake Road on Salt Spring Island and subsequent pump testing• Michigan Square project completion and official opening• Develop Rural Housing Program	<ul style="list-style-type: none">• <i>Q3 2024</i>• <i>Q2-2023 Q3 2024</i>• <i>Q3 2024</i>

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Climate Action & Environment

Progress on adaptation, reduced greenhouse gas emissions and triple-bottom line solutions that consider social, environmental and economic impacts.



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3a Maximize solid waste diversion and resource recovery from waste materials				<div>Board, June 12, 2024</div>	<div>Received Board direction to enter into contract with DLs Bins to construct and operate a material diversion transfer station beginning in Q3, 2024.</div> <div>Received Board direction to initiate consultation on policies to regulate the flow of solid waste within the Capital Region.</div> <div>Media Release: Hartland Landfill Phase Two Changes begin July 2, 2024 (April 11, 2024)</div> <div>Media Release: More Hours, More Convenience at Hartland Landfill (June 3, 2024)</div>	<div>Launch Phase 2 of the Hartland Landfill Waste Diversion Policies and Landfill Bans including further landfill bans on treated wood waste, asphalt shingles and further changes to the tipping fee structure</div>	<div>Q3 2024</div>
3b Explore options for a regional approach to biodiversity and the protection of ecological assets					<div>Maintain current service level through Climate Action Service Establishing Bylaw for 2024.</div> <div>Media Release: The CRD Invites Families to Explore Biodiversity This Weekend (April 24, 2024)</div>	<div>Refer new establishing service bylaw to local governments to create regional service for 2025</div>	<div>Q4 2024</div>

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3c Increase resilience, community and adaptation planning to address climate related risks and disasters		<div></div>		<div>Board, April 10, 2024</div> <div>Board, June 12, 2024</div>	<p>Completed and shared the updated Climate Projections for the Capital Region report and the new Extreme Heat Information Portal and report with First Nations, local governments, and partners. Media Release: Capital Region Extreme Heat Information Portal Launch (April 10, 2024)</p> <p>Residential FireSmart program continues as 2023 grant allocation wraps up.</p> <p>Conducting in-person community speaking engagements to present on wildfire risk, seasonal outlook, FireSmart, evacuations, etc. (Pender Island, Mayne Island, Saturna Island, Galiano Island, Salt Spring upcoming).</p> <p>Applied on NRCAN’s Wildfire Resilient Futures Initiatives grant to establish a region wildfire mitigation workgroup with a 5-year operational horizon.</p>	<div>Produce backgrounder on climate adaptation efforts in the region as a basis to explore how the CRD can further prioritize, coordinate and advance corporate and regional adaptation efforts</div> <div>Seek opportunities to present emergency management material in-person to residents of the three electoral areas</div>	<div>Q3 2024</div> <div>Q3 2024</div>
3d Support energy efficient and low carbon buildings across the region		<div></div>			<p>Ongoing promotion and expansion of the Home Energy Navigator Program via online ads and community outreach events, and refining of marketing strategies through focus group research.</p> <p>Continued to provide support to local governments on Zero Carbon Step Code implementation.</p> <p>Initiated local government staff working group to support forthcoming innovative policy analysis.</p>	<div>Renew Climate Action To Go Kits, including new thermal imaging cameras for borrowing through regional libraries</div> <div>Complete research to refine understanding of regional/local government opportunities related to ECE reporting/benchmarking program</div> <div>Complete local government level oil heating regulation study with the District of Saanich</div> <div>Conduct additional policy analysis, regulatory reviews and GHG modelling for building-related carbon emissions</div>	<div>Q2-2023 Q3 2024</div> <div>Q3 2024</div> <div>Q4 2024</div> <div>Q4 2024</div>

Board Priorities Dashboard



First Nations

Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



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4a Develop mechanisms to hear more from First Nations’ governments as to how they would like the CRD to approach reconciliation					Indigenous Relations Coaching program completed. The Province has extended the Inclusive Governance Study Grant until the end of 2024. The government-to-government Relationship Building Initiative Summary Report outlined key themes and priorities heard from First Nations, and a summary of how First Nations would like the CRD to approach reconciliation. Feedback and requests from First Nations have been received through staff-level meetings, government-to-government meetings involving Board Directors, and formal letters from First Nation’s leadership and staff. Met with Penelakut Tribe to learn more about how they would like to work with the CRD.	Continue to gather input from First Nations on inclusive regional governance and mechanisms to support the government-to-government relationship	Q3-2023 Q4 2024
4b Collaborate with First Nations to build and strengthen new processes for respectful, reciprocal government-to-government decision-making and service delivery that uplift Indigenous self-determination				Board, May 8, 2024	Government-to-government leadership-level meetings held with Esquimalt Nation and Sc’ianew First Nation. MOU negotiations continue with four First Nations and will soon begin with two additional First Nations. Quarterly staff meetings held with Pacheedaht First Nation staff, as per the January 30, 2024 CRD-Pacheedaht MOU	Negotiate MOU/protocol agreements for Board approval with interested First Nations’ Continued participation in the joint planning process to develop a vision for the future of the island rail corridor	Ongoing Ongoing

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<div>4c</div> Invite, respect and incorporate Indigenous leadership and traditional knowledge to enhance initiatives and strategies that support other priorities in the plan				<div>• <i>Board, May 8, 2024</i></div>	<p>First Nations participated in the transportation governance workshop.</p> <p>Met with First Nations regarding the Long-term Biosolids Management Plan and responded to requests for information.</p> <p>Conducted site visits to Mount Maxwell Community Park on Salt Spring Island with Tsawout First Nation and Penelakut Tribe, to inform the development of interim park management guidelines.</p> <p>Collaborated with Pacheedaht First Nation on archaeological and cultural heritage studies in Port Renfrew area.</p> <p>Worked closely with Pauquachin First Nation on regional park upgrades and ecological restoration work.</p> <p>Phase 1 of the Land Acquisition Strategy Update is complete which included initial engagement with First Nations. Engagement will be ongoing throughout the project</p> <p>Conducted a site visit of the Schooner Way Trail with representatives from Tsawout First Nation, Pauquachin First Nation, and the W̱SÁNEC Leadership Council.</p> <p>Discussed the Water Supply Area Master Plan with First Nations.</p> <p>Working with Songhees and Esquimalt Nations on marine harbour inventories.</p>	<div>• Invite involvement from First Nations in the development of a Regional Parks Stewardship Plan</div> <div>• Issue RFP for an infrastructure feasibility study for Port Renfrew area, with input from Pacheedaht</div> <div>• Regional Parks developing a cultural use and safety policy</div> <div>• Collaborating with Pacheedaht First Nations on the Port Renfrew Official Community Plan</div>	<div>• <i>Q1-2023 Q4 2024</i></div> <div>• <i>Q2-2023 Q3 2024</i></div> <div>• <i>Q4 2024</i></div> <div>• <i>Q1 2025</i></div>

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4d Support shared prosperity by enhancing economic opportunities, in partnership with First Nations					<p>Significant progress made on Water Supply Service Agreements with two First Nations. Expectation is to finalize Agreements in early Q3 and seek approval by Juan de Fuca Water Distribution Commission and Regional Water Supply Commission.</p> <p>Met separately with Esquimalt Nation and Pauquachin First Nation regarding wastewater servicing.</p>	<ul style="list-style-type: none">Finalize and execute Water Supply Service Agreements with two First NationsInitiate or continue engagement on Water Supply Service Agreements with additional First NationsContinue engaging with Central Saanich and North Saanich to facilitate Water Supply Service Agreements with First Nations with reserves on Saanich PeninsulaFinalize a Solid Waste Partnership Agreement with the W̱SÁNEC Leadership Council that may include procurement, employment and training opportunities as part of implementation of the Solid Waste Management PlanRenew Operating Agreement with T’Sou-ke Nation for the seasonal operation of Spring Salmon Place CampgroundContracting with cultural representatives from Nations to be present during land altering works	<ul style="list-style-type: none">Q3 2024Q3-Q4 2024Q3-Q4 2024Q3 2024Q4, 2024Ongoing

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Governance

Effective advocacy, coordinated and collaborative governance, and leadership in organizational performance and service delivery.



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5a Influence regional issues and advocate in a consistent, focused way that aligns with the Board strategic priorities					Operationalized. Advocacy Strategy has been revised and the Advocacy Dashboard will continue to be updated quarterly. A complete list of all advocacy correspondence is available at Board Advocacy		
5b Strengthen Board decision-making frameworks to include First Nations reconciliation, equity, diversity and inclusion, and climate action lenses				<ul style="list-style-type: none">• Board, April 10, 2024• Board, May 8, 2024	<p>Operationalized. Through its annual strategic check-in on May 8, 2024, the CRD Board directed staff to adjust level of effort on several initiatives related to climate action goals, regional support for performing arts facilities in the region, and civic participation during the next local general election. The Board also directed staff to provide refined budget estimates for each Board Priority at provisional budget review in the fall.</p> <p>An addendum to the Corporate Plan has been published highlighting new initiatives which were approved in 2024 but not foreseen in the 2023-2026 Corporate Plan. This addendum will be kept up-to-date annually if more initiatives are approved.</p> <p>Developed Guidance documents for the First Nations, Equity, Diversity and Inclusion (EDI) and Climate Action Implications sections of Staff Reports. These Guidance documents were reviewed by the Governance Committee (April 3, 2024) and the Board (April 10, 2024). Ongoing staff training sessions are scheduled related to guidance documents.</p>		

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5c Develop understanding of, and accountability for, equity, diversity and inclusion across CRD decision-making bodies					<p>Delivered follow-up Equity, Diversity, and Inclusion (EDI) training session for CRD Board members on May 29, 2024 to build upon the learning from previous training. Delivered online sessions of EDI training (Inclusion Literacy) on May 3 and May 17, 2024 to elected officials who sit on CRD committees and commissions as well as Board alternates and those who were unable to attend previous sessions.</p> <p>Promoted National AccessAbility Week (May 26 - June 1, 2024).</p> <p>Media Release: Accessibility and Infrastructure Improvements in CRD Regional Parks (May 28, 2024)</p>	<ul style="list-style-type: none">Provide an informational presentation to the Accessibility Advisory Committee on the work being done internally by the EDI Steering Committee.Offer EDI training seminars to other decision-making bodies, Board alternates, and those who were not able to attend previous training	<ul style="list-style-type: none">Q3 2023Q4 2024
5d Foster greater civic participation among diverse community members				<ul style="list-style-type: none">Board, May 8, 2024	<p>Website Redesign Project underway. Website user feedback sessions completed and design concepts approved.</p> <p>Confirmed collaborative approach with the Regional District of Nanaimo to review and update public participation framework. Engaged consultant to conduct scan of best practices.</p> <p>The Corporate Communications and Engagement Strategic Plan was presented to the May 2024 Board for information.</p>	<ul style="list-style-type: none">Current website migration planningCreate draft public participation frameworkPlanning for resident survey	<ul style="list-style-type: none">Q4 2024Q3 2024Q3 2024
5e Explore changes to growth management approaches and identify implementation actions appropriate for local, regional and provincial implementation				<ul style="list-style-type: none">Board, April 10, 2024	<p>Work continues for the Growth and Mobility Study.</p> <p>Virtual information sessions and public engagement on the Regional Water Supply Development Cost Charge Program to help fund eligible growth-related water projects. Media Release: The CRD invites feedback on proposed Regional Water Supply Development Cost Charge Program (May 29, 2024)</p>	<ul style="list-style-type: none">Initiate work on policy white paper on proposed actions to tackle housing and development challengesIssue RFP for Growth and Mobility ProjectRegional coordination on impacts of new housing legislation	<ul style="list-style-type: none">Q2-2023 Q3 2024Q3 2024Ongoing