

Board Priorities Dashboard



Transportation

Residents have access to convenient, green and affordable multi-modal transportation systems that enhance livability.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

| Board Initiatives | Status & Condition | | | Resolutions | Comments | Next Steps | |
|---|--------------------|-------------|-----------|--|--|---|---|
| | Not Started | In Progress | Completed | | | Action | Timing |
| <p>1a Improve regional connectivity and safety across transportation modes</p> | | | | <ul style="list-style-type: none"> Board, July 10, 2024 | <p>The Traffic Safety Commission (TSC) received a presentation of findings related to the evaluation of the PARTY (Prevent Alcohol Risk Related Trauma in Youth) program on September 10, 2024. The program is a one-day injury awareness and prevention program for youth ages 15 and older that has been operating since 1986. Initial results suggest the online program (since the pandemic) has been effective. The TSC will determine whether to extend research into the program to a larger sample at its next meeting.</p> <p>Due to changes in the types and volumes of trail users, including the increasing presence of motor assisted personal mobility devices, the CRD Board directed staff on July 10, 2024, to advance interim options to enhance safety on multi-use trails. These options include augmenting the signage program on the regional trails that reinforce legal requirements and courtesy protocols (i.e. speeds, passing with courtesy, etc.). As a follow up action, on September 25, 2025 the Regional Parks Committee approved the staff recommendation to engage a consultant to provide comprehensive recommendations to further enhance safety on the CRD's multi-use trails.</p> | <ul style="list-style-type: none"> Support advocacy requests for investments in multi-modal infrastructure and services Initiate work on Road Safety Campaign working through sporting associations and clubs Report on interim options and implications regarding the use of rigid bollards based on findings from the regional trestles renewal and trails widening and lighting project | <ul style="list-style-type: none"> Ongoing Q4 2024 Q1 2025 |

Board Priorities Dashboard



Transportation

Residents have access to convenient, green and affordable multi-modal transportation systems that enhance livability.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

| Board Initiatives | Status & Condition | | | Resolutions | Comments | Next Steps | |
|--|--------------------|-------------|-----------|---|---|--|---|
| | Not Started | In Progress | Completed | | | Action | Timing |
| <p>1b Support investments, expansion and equitable access to active and low carbon transportation</p> | | | | <ul style="list-style-type: none"> Board, July 10, 2024 | <p>Schooner Way Trail project continues fundraising to become the first Active Transportation infrastructure on the Pender Islands. It is advancing to secure Licence of Occupation from Ministry of Transportation and Infrastructure.</p> <p>The regional trestles renewal and trails widening and lighting project has been initiated.</p> <p>Mayne Island Regional Trail Phase 1 Development Project construction completed.</p> <p>The Ganges Harbourwalk Project is a community project being developed in consultation with interest holders. This project is overseen by the Salt Spring Island Local Community Commissions and the Ganges Harbourwalk Steering Committee. Conceptual designs are currently being developed for consultation with First Nations, Upland owners and the community.</p> | <ul style="list-style-type: none"> Complete feasibility study for Salt Spring Island Regional Trail Complete Pender Island Schooner Way Active Transportation Project Phase 1 Develop Active Transportation Network Plan for Juan de Fuca Parks | <ul style="list-style-type: none"> Q4 2024 Q2 2025 Q2 2025 |
| <p>1c Present options for changes in governance for transportation in the region, including the Electoral Areas</p> | | | | <ul style="list-style-type: none"> Board, July 10, 2024 Board, September 11, 2024 | <p>The CRD Board introduced the Regional Transportation Service Establishment Bylaw on September 11, 2024, read it for the first, second, and third time, and directed staff to forward it to the Inspector of Municipalities for approval. Participating area approval will be obtained by a regional alternative approval process.</p> <p>Media Release: Capital Regional District Introduces Regional Transportation Service Bylaw (September 12, 2024)</p> | <ul style="list-style-type: none"> Report back on transportation service governance options Report back on the results of the regional alternate approval process | <ul style="list-style-type: none"> Q1 2025 Q2 2025 |

Board Priorities Dashboard



Housing

Residents have access to affordable housing that enhances livability.



Making a difference...together

| | | | | |
|-------------------------|-----------------------|-----------------------------|------------------|--------------------|
| CONDITION LEGEND | Proceeding as planned | Potential or emerging issue | Issue has arisen | Timing has changed |
|-------------------------|-----------------------|-----------------------------|------------------|--------------------|

| Board Initiatives | Status & Condition | | | Resolutions | Comments | Next Steps | |
|--|--------------------|-------------|-----------|--|---|--|--|
| | Not Started | In Progress | Completed | | | Action | Timing |
| 2a Increase supply of affordable, inclusive and adequate housing in the region | | | | <ul style="list-style-type: none"> Board, September 11, 2024 | <p>The CRD is designing a Rural Housing Program through the development of a pilot that will take place on the Southern Gulf Islands and Salt Spring Island Electoral Areas. Community engagement is underway seeking input into the design of the pilot project.</p> <p>Media Release: CRD is developing a Rural Housing Program Pilot Project (July 22, 2024)</p> <p>Michigan Square, which is operated by the Capital Region Housing District, opened in Q3 with 97 new affordable rental homes in the James Bay neighborhood of Victoria.</p> <p>Media Release: More than 150 new rental homes coming to Victoria (September 13, 2024)</p> <p>Media Release: The CRD acquires property on Galiano Island for affordable rental housing (July 8, 2024)</p> <p>In September 2024, the North Salt Spring Waterworks District announced proposals to partially lift its water moratorium policy for new water connections, which has been in place since 2014. They will initiate engagement with community members, groups and governing bodies this fall to determine the best way to approach this. In light of this, plans to drill for water at 161 Drake Road have been deferred pending more information.</p> | <ul style="list-style-type: none"> Implement Rural Housing Program | <ul style="list-style-type: none"> Q4 2024 - Q1 2025 |

Board Priorities Dashboard



Climate Action & Environment

Progress on adaptation, reduced greenhouse gas emissions and triple-bottom line solutions that consider social, environmental and economic impacts.



Making a difference...together

| | | | | |
|------------------|---|---|--|--|
| CONDITION LEGEND |  Proceeding as planned |  Potential or emerging issue |  Issue has arisen |  Timing has changed |
| | | | | |

| Board Initiatives | Status & Condition | | | Resolutions | Comments | Next Steps | |
|---|--------------------|--|-----------|-------------|---|--|--|
| | Not Started | In Progress | Completed | | | Action | Timing |
| 3a Maximize solid waste diversion and resource recovery from waste materials | |  | | | <p>Successful launch of phase 2 of the Hartland Landfill Waste Diversion Policies and Landfill Bans including further landfill bans on treated wood waste, asphalt shingles and further changes to the tipping fee structure.</p> <p>The Hartland Material Diversion Transfer Station (MDTS) been constructed and is now in operation under contract with DL Bins.</p> <p>Media Release: Three surveys will explore attitudes and common practices on waste management (July 18, 2024)</p> | <ul style="list-style-type: none"> Initiate stakeholder consultation and the development of policy options to manage the flow of solid waste generated within the region Investigate options to divert additional material streams to the MDTS | <ul style="list-style-type: none"> Q4 2024 Q1 2025 |
| 3b Explore options for a regional approach to biodiversity and the protection of ecological assets | |  | | | <p>Maintain current service level through Climate Action Service Establishing Bylaw for 2024.</p> <p>In August 2024, staff started planning for Alternative Approval Process for Bylaw No 4575 Regional Coordination of Biodiversity and Environmental Stewardship.</p> | <ul style="list-style-type: none"> Refer new establishing service bylaw to local governments to create regional service for 2025 | <ul style="list-style-type: none"> Q4 2024 |

Board Priorities Dashboard



Climate Action & Environment

Progress on adaptation, reduced greenhouse gas emissions and triple-bottom line solutions that consider social, environmental and economic impacts.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

| Board Initiatives | Status & Condition | | | Resolutions | Comments | Next Steps | |
|--|--------------------|-------------|-----------|---|---|---|--|
| | Not Started | In Progress | Completed | | | Action | Timing |
| <p>3c Increase resilience, community and adaptation planning to address climate related risks and disasters</p> | | | | <p>• Board, September 11, 2024</p> | <p>Presented the updated Climate Projections for the Capital Region report and the new Extreme Heat Information Portal to Highlands Council (July 15, 2024).</p> <p>Applied to the Green Municipal Fund’s Local Leadership for Climate Adaptation - Capacity Development Partner Grants to fund a regional initiative to enhance capacity and coordination among local governments and First Nations in the region to plan for and respond to current and projected climate risks.</p> <p>Residential FireSmart 2023 grant final report has been submitted. 2024 application submitted and approved.</p> <p>Climate Adaptation risk assessment grant application successful. Emergency Management Programs actively engaged in the preliminary stages of conducting a risk assessment as outlined in the grant application.</p> <p>Successfully presented four public engagement sessions on emergency management in the Southern Gulf Island Electoral Area (EA) and one in the Salt Spring Island EA.</p> <p>Preparing curriculum for “Fall Storm” public speaking series.</p> <p>Media Release: Park Re-Openings After Wildfire near Sooke Potholes (Old Man Lake Wildfire) (August 15, 2024)</p> | <ul style="list-style-type: none"> Produce backgrounder on climate adaptation efforts in the region as a basis to explore how the CRD can further prioritize, coordinate and advance corporate and regional adaptation efforts Present the updated Climate Projections for the Capital Region report to a joint meeting of the Gorge Waterway Initiative, Bowker Creek Initiative, and Esquimalt Lagoon Stewardship Initiative in partnership with the Pacific Climate Impacts Consortium | <ul style="list-style-type: none"> Q3-2024 Q4 2024 Q4 2024 |

Board Priorities Dashboard



Climate Action & Environment

Progress on adaptation, reduced greenhouse gas emissions and triple-bottom line solutions that consider social, environmental and economic impacts.



Making a difference...together

CONDITION LEGEND



Proceeding as planned




Potential or emerging issue



Issue has arisen



Timing has changed

| Board Initiatives | Status & Condition | | | Resolutions | Comments | Next Steps | |
|--|--------------------|--|-----------|-------------|---|---|--|
| | Not Started | In Progress | Completed | | | Action | Timing |
| <p>3d Support energy efficient and low carbon buildings across the region</p> | |  | | | <p>Ongoing promotion and expansion of the Home Energy Navigator Program via online and newspaper ads and community outreach activities.</p> <p>Advanced scoping of local government policy analysis project in collaboration with municipal partners.</p> <p>Completed research to refine understanding of regional/local government opportunities related to Energy Carbon Emissions reporting/benchmarking program.</p> | <ul style="list-style-type: none"> ▸ Renew Climate Action To Go Kits, including new thermal imaging cameras for borrowing through regional libraries ▸ Complete local government level oil heating regulation study with the District of Saanich ▸ Support the development of a model mandatory benchmarking bylaw with municipal partners and create a list of buildings that would be covered under a region benchmarking program ▸ Conduct additional policy analysis, regulatory reviews and GHG modeling for building-related carbon emissions | <ul style="list-style-type: none"> ▸ Q3-2023 Q4 2024 ▸ Q4 2024 ▸ Q4 2024 ▸ Q4-2023 Q1 2025 |

Board Priorities Dashboard



First Nations

Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



Making a difference...together

| | | | | |
|-------------------------|-----------------------|-----------------------------|------------------|--------------------|
| CONDITION LEGEND | Proceeding as planned | Potential or emerging issue | Issue has arisen | Timing has changed |
|-------------------------|-----------------------|-----------------------------|------------------|--------------------|

| Board Initiatives | Status & Condition | | | Resolutions | Comments | Next Steps | |
|--|--------------------|-------------|-----------|-------------|---|---|--|
| | Not Started | In Progress | Completed | | | Action | Timing |
| <p>4a Develop mechanisms to hear more from First Nations’ governments as to how they would like the CRD to approach reconciliation</p> | | | | | <p>Supporting an All Nations gathering to hear from First Nations on the topic of Inclusive Regional Governance.</p> <p>Feedback and requests from First Nations continue to be received through staff-level meetings, government-to-government meetings involving Board Directors, and formal letters from First Nations’ leadership and staff.</p> <p>Hosted a lunch & learn for staff: Xe Smun’ Eem “Our Sacred Children” and the Ongoing Legacy of Residential Schools.</p> <p>Sponsored the South Island Powwow for Truth and Reconciliation Day.</p> <p>Supported the Penelakut Coastal Blood Singers to perform on Salt Spring Island at an event for Truth and Reconciliation Day.</p> <p>Partnered with Orange Shirt Day Victoria to fly their Xe Smun’ Eem “Our Sacred Children” flag for Truth and Reconciliation Day.</p> | <ul style="list-style-type: none"> Continue to gather input from First Nations on inclusive regional governance and mechanisms to support the government-to-government relationship | <ul style="list-style-type: none"> Q4 2024 |
| <p>4b Collaborate with First Nations to build and strengthen new processes for respectful, reciprocal government-to-government decision-making and service delivery that uplift Indigenous self-determination</p> | | | | | <p>Supported an Inclusive Regional Governance All Nations Gathering, to gather input from First Nations on the topic of inclusive governance.</p> <p>MOU negotiations continue with four First Nations and are anticipated to begin soon with two additional Nations.</p> <p>Quarterly staff-level meetings held with First Nations on the topic of land altering works.</p> | <ul style="list-style-type: none"> Negotiate MOU/protocol agreements for Board approval with interested First Nations’ Continued participation in the joint planning process to develop a vision for the future of the island rail corridor | <ul style="list-style-type: none"> Ongoing Ongoing |

Board Priorities Dashboard



First Nations

Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

| Board Initiatives | Status & Condition | | | Resolutions | Comments | Next Steps | |
|--|--------------------|-------------|-----------|-------------|---|---|--|
| | Not Started | In Progress | Completed | | | Action | Timing |
| <p>4c Invite, respect and incorporate Indigenous leadership and traditional knowledge to enhance initiatives and strategies that support other priorities in the plan</p> | | | | | <p>Staff participated in Pauquachin marine stewardship day, interacting with 65 community members and building relationships.</p> <p>CRD staff joined with Tsawout Elders, Tsawout First Nation staff and community members to remove almost 1500lbs of invasive plants at TIXEN and share food and stories on the land. Sc'ianew knowledge keeper shared knowledge as part of archaeological and cultural awareness training related to invasive species removal volunteers in regional parks.</p> <p>Facilitating Malahat Nation to take drone footage in the Greater Victoria Water Supply Area that will be used to build a virtual space for elders and community to virtually visit different ecosystems and cultural spaces around the territory. It will also be used as a communication tool with proponents to teach about Malahat culture, tradition, and values around specific ecosystems, plants, or cultural sites.</p> <p>Pacheedaht and CRD are undertaking a study aimed at better understanding, the archaeological historical and cultural history in Port Renfrew.</p> <p>Completion of the Royal Oak Interim Management Guidelines (IMG) and initiation of the Mountain Forest IMG will guide the management of these properties over the next several years, while the CRD engages Nations that include these areas as part of their traditional territories.</p> <p>Request For Proposals posted for an infrastructure feasibility study for Port Renfrew area, with input from Pacheedaht First Nation. The study will include water and sewer servicing requirements related to both existing users and future development.</p> | <ul style="list-style-type: none"> ▸ Invite involvement from First Nations in the development of a Regional Parks Stewardship Plan ▸ Initiate First Nations Engagement on Cultural Use and Safety Policy and Stewardship Plan ▸ Collaborating with Pacheedaht First Nations on the Port Renfrew Official Community Plan ▸ Initiate First Nations Engagement for Phase 2 of the Land Acquisition Strategy ▸ Complete restoration project with Pauquachin at Coles Bay Regional Park | <ul style="list-style-type: none"> ▸ Q4 2024 ▸ Q4 2024 ▸ Q1 2025 ▸ Q1 2025 ▸ Q1 - Q4 2025 |

Board Priorities Dashboard



First Nations

Strong relationships with First Nations based on trust and mutual respect, partnerships and working together on shared goals.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

| Board Initiatives | Status & Condition | | | Resolutions | Comments | Next Steps | |
|---|--------------------|-------------|-----------|-------------|---|--|--|
| | Not Started | In Progress | Completed | | | Action | Timing |
| <p>4d Support shared prosperity by enhancing economic opportunities, in partnership with First Nations</p> | | | | | <p>Water Supply Service Agreements signed with two First Nations.</p> <p>Water and Wastewater Servicing discussions underway with multiple First Nations.</p> <p>Regular meetings held as staff continue to negotiate a Solid Waste Partnership Agreement with the WSÁNEC Leadership Council.</p> <p>Worked with partners to maintain and update the South Island Indigenous Business Directory.</p> <p>Awarded contracts for cultural workers to monitor land altering works.</p> <p>Engaged First Nation archaeological technicians and representatives to support archaeological work carried out under regulatory permits for a wide range of CRD projects.</p> | <ul style="list-style-type: none"> ▸ Continue engaging with Central Saanich and North Saanich to facilitate Water Supply Service Agreements with First Nations with reserves on Saanich Peninsula ▸ Finalize a Solid Waste Partnership Agreement with the WSÁNEC Leadership Council that may include procurement, employment and training opportunities as part of implementation of the Solid Waste Management Plan ▸ Renew Operating Agreement with T'Sou-ke Nation for the seasonal operation of Spring Salmon Place Campground ▸ Contracting with cultural representatives from Nations to be present during land altering works | <ul style="list-style-type: none"> ▸ Q3 2024 ▸ Q3-2024 Q1 2025 ▸ Q4 2024 ▸ Ongoing |

Board Priorities Dashboard



Governance

Effective advocacy, coordinated and collaborative governance, and leadership in organizational performance and service delivery.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

| Board Initiatives | Status & Condition | | | Resolutions | Comments | Next Steps | |
|---|--------------------|-------------|-----------|-------------|---|---|--|
| | Not Started | In Progress | Completed | | | Action | Timing |
| 5a Influence regional issues and advocate in a consistent, focused way that aligns with the Board strategic priorities | | | | | Operationalized. Advocacy Strategy has been revised and the Advocacy Dashboard will continue to be updated quarterly. A complete list of all advocacy correspondence is available at Board Advocacy | | |
| 5b Strengthen Board decision-making frameworks to include First Nations reconciliation, equity, diversity and inclusion, and climate action lenses | | | | | Operationalized. Developed Guidance documents for the First Nations, Equity, Diversity and Inclusion (EDI) and Climate Action Implications sections of Staff Reports. These Guidance documents were reviewed by the Governance Committee (April 3, 2024) and the Board (April 10, 2024). | | |
| 5c Develop understanding of, and accountability for, equity, diversity and inclusion across CRD decision-making bodies | | | | | <p>Provided an informational presentation to the Accessibility Advisory Committee on the work being done internally by the EDI Steering Committee on July 16, 2024.</p> <p>Finalized the CRD Accessibility Plan content with the Accessibility Advisory Committee on September 17 19, 2024.</p> | <ul style="list-style-type: none"> Present CRD Accessibility Plan to the CRD Governance Committee and CRD Board, and make it available publicly through the posting on the CRD's Accessibility webpage, which includes our tool to receive feedback on accessibility Offer EDI training seminars to other decision-making bodies, Board alternates, and those who were not able to attend previous training | <ul style="list-style-type: none"> Q4 2024 Q4 2024 |

Board Priorities Dashboard



Governance

Effective advocacy, coordinated and collaborative governance, and leadership in organizational performance and service delivery.



Making a difference...together

CONDITION LEGEND



Proceeding as planned



Potential or emerging issue



Issue has arisen



Timing has changed

| Board Initiatives | Status & Condition | | | Resolutions | Comments | Next Steps | |
|--|--------------------|-------------|-----------|-------------|--|--|--|
| | Not Started | In Progress | Completed | | | Action | Timing |
| <p>5d Foster greater civic participation among diverse community members</p> | | | | | <p>Website Redesign Project continues to be underway with the launch scheduled for February 2025. Website development phase underway, including third party integrations and identity provider solution.</p> <p>Public participation framework and toolkit drafts completed.</p> <p>Resident survey planning, vendor assessment and selection completed.</p> | <ul style="list-style-type: none"> › Current website migration planning › Launch resident survey › Present revised Public Participation Framework to Board | <ul style="list-style-type: none"> › <i>Q4 2024</i> › <i>Q4 2024</i> › <i>Q1 2025</i> |
| <p>5e Explore changes to growth management approaches and identify implementation actions appropriate for local, regional and provincial implementation</p> | | | | | <p>Work continues for the Growth and Mobility Study. One year extension for the grant was received as provincial housing legislation was published later than originally anticipated. Work on policy white paper on housing and development challenges has been integrated into the project design for the Growth & Mobility Study.</p> | <ul style="list-style-type: none"> › Issue RFP for Growth and Mobility Project › Regional coordination on impacts of new housing legislation | <ul style="list-style-type: none"> › <i>Q3-2024 Q4 2024</i> › <i>Ongoing</i> |