## Capital Regional District

# 2019 Unaudited Financial Statements





### Table of Contents

#### Supplementary Financial Information (Unaudited)

Consolidated Debt Charges (Unaudited)	4
Summary of Long-Term Debt (Unaudited)	5
Long-Term Debt, General Capital Fund (Unaudited)	6
Long-Term Debt, Sewer Capital Fund (Unaudited)	2
Long-Term Debt, Water Capital Fund (Unaudited)	6
Supplementary Statements - General, Water, Sewer funds	0

#### CONSOLIDATED DEBT CHARGES (Unaudited) For the year ended December 31, 2019

	Mo	Principal Payments on ortgages and Debenture Debt		Principal Payments on Long-Term lon-Debenture Debt	Interest on Mortgages and Long-Term Debt	Interest on Temporary Borrowings	Accrued Debt Charges	i e		2018
GENERAL REVENUE FUND Issued by Municipal Finance Authority Member municipalities Capital Regional District Non-debenture-Capital Regional District	\$	8,686,508 2,271,998	\$ - \$ 6,219,409 \$ - \$ - \$ 14,905,917 - 1,192,827 - 67,681 3,532,506 		\$ 15,449,054 4,203,003					
		10,958,506		-	7,412,236	-	67,681		18,438,423	19,652,057
SEWER REVENUE FUND										
Issued by Municipal Finance Authority Non-debenture-Capital Regional District		3,400,352		114,290,000	3,158,858 1,181,310	-	360,262		6,919,472 115,471,310	5,255,478 870,863
		3,400,352		114,290,000	4,340,169	-	360,262		122,390,783	6,126,341
WATER REVENUE FUND										
Issued by Municipal Finance Authority Non-debenture-Capital Regional District		6,844,922		-	3,953,049	-	(27,793)		10,770,179	11,425,591
		6,844,922		-	3,953,049	-	(27,793)		10,770,179	11,425,591
HOUSING GENERAL REVENUE FUND										
Mortgages Payable		5,193,348		-	2,209,671		-		7,403,019	6,383,492
	\$	26,397,128	\$	114,290,000	\$ 17,915,124	\$ -	\$ 400,150	\$	159,002,403	\$ 43,587,480

#### **SUMMARY OF LONG-TERM DEBT (Unaudited)**

		Outstanding	A al ali4i a a	Deinainal	Actionial	Total Debt	Outstanding
		Dec 31/18	Additions	Principal	Actuarial	Retirement	Dec 31/19
General Capital - Debenture	(Schedule B)	\$ 24,140,391	12,900,000	\$ (2,271,998) \$	(554,362)	(2,826,360)	
Non-Debenture	(Schedule B)	-	1,500,000	-	-	-	1,500,000
Sewer Capital - Debenture	(Schedule C)	45,097,656	60,250,000	(3,400,352)	(1,288,974)	(4,689,326)	100,658,330
Non-Debenture	(Schedule C)	49,700,000	85,000,000	(114,290,000)	-	(114,290,000)	20,410,000
Water Capital - Debenture	(Schedule D)	69,958,352	-	(6,844,922)	(2,629,617)	(9,474,539)	60,483,813
Non-Debenture	(Schedule D)	-	-	-	-	-	-
		188,896,399	159,650,000	(126,807,272)	(4,472,953)	(131,280,225)	217,266,174
Accrued actuarial valuation - CRD Debt		(2,474,735)			(340,455)	(340,455)	(2,815,190)
		186,421,664	159,650,000	(126,807,272)	(4,813,408)	(131,620,680)	214,450,984
Member Municipalities	(Schedule B)	150,834,773	13,670,000	(8,686,508)	(2,848,258)	(11,534,766)	152,970,007
CRD Total		337,256,437	173,320,000	(135,493,780)	(7,661,666)	(143,155,446)	367,420,991
CRHC Total		47,276,495	37,844,141	(5,193,348)	-	(5,193,348)	79,927,288
Consolidated Total		\$ 384,532,932	\$ 211,164,141	\$ (140,687,128) \$	(7,661,666)	(148,348,794)	\$ 447,348,279

TOTAL OUTSTANDING DEBT	
General Capital (CRD and municipalities)	\$ 188,684,038
Sewer Capital	121,068,330
Water Capital	60,483,813
less accrued actuarial valuation	2,815,190
CRD	367,420,991
CRHC	79,927,288
Total	\$ 447,348,279

LONG-TERM DEBT General Capital Fund

Regional Parks	1,012 498,879 5,066 3,784,934 6,078 4,283,813
	5,066 3,784,934
2017 4142 4198 142 2032 560,000 3.150% 529,891 - 30,109 903 3	5,066 3,784,934
· · · · · · · · · · · · · · · · · · ·	
· · · · · · · · · · · · · · · · · · ·	7,203,013
10tal Neglorial Falks 4,000,000 4,029,031 - 240,170 300 240	
Port Renfrew Fire	
2009 3456 3634 106 2024 40,000 2.250% 18,859 - 1,998 846	2,844 16,015
Total Port Renfrew Fire 40,000 18,859 - 1,998 846	2,844 16,015
Seaparc Golf Course	
	5,551 587,963
Total Seaparc Golf Course 660,000 624,514 - 35,486 1,065 30	5,551 587,963
Paninaula Pagragtian - Cuimming Pagl	
Peninsula Recreation - Swimming Pool 2008 3388 3514 103 2023 5,200,000 2.600% 2,082,089 - 259,694 124,716 384	4,410 1,697,679
	3,280 1,097,079 522,362
	5,238 880,083
	3,928 3,100,124
10tal 1 chillibria (1001 - 0 will filling 1 001 - 0,000,000 - 0,000,000 - 140,01 - 200,001 - 000	0,100,124
Peninsula Recreation - Community Recreation	
· · · · · · · · · · · · · · · · · · ·	9,810 962,122
	9,810 962,122
•	
Solid Waste - Refuse Disposal	
	0,870 1,178,708
2011 3518 3769 116 2026 2,200,000 4.200% 1,332,211 - 109,870 34,712 14	4,582 1,187,629
Total Solid Waste - Refuse Disposal 4,700,000 2,681,789 - 234,723 80,729 315	5,452 2,366,337
Saltspring Island - Library	
	7,985 59,375
	1,438 1,079,663
	66,874
Total Saltspring Island - Library 2,450,000 1,371,411 - 122,355 43,144 165	5,499 1,205,912
Saltspring Island - Indoor Pool	
	7,889 216,204
	1,982 67,857
, , , , , , , , , , , , , , , , , , , ,	9,871 284,061

LONG-TERM DEBT General Capital Fund

Issue Date	Bylaw	Issue Bylaw	MFA/ CMHC Issue	Maturity Date	Original Debt	Interest Rate	December 31, 2018 Previous Outstanding	Additions 2019	Principal 2019	Actuarial 2019	Debt Retirement 2019	December 31, 2019 Outstanding
Gossip Is	sland - E	lectrificat	ion									
2012	3579	3850	121	2027	715,000	2.900%	478,151	-	35,708	9,474	45,182	432,969
Total Go	ssip Islaı	nd - Elect	trification		715,000		478,151	-	35,708	9,474	45,182	432,969
Caliana	laland Di	ıblia Duila	مانم									
Galiano I 2013	3793	3910 Suldi 3910	alrig 126	2028	310,000	3.850%	226,145	_	15,482	3,354	18,836	207,309
			trification	2020	310,000	0.00070	226,145	-	15,482	3,354	18,836	207,309
Galiano I			400	0000	000 000	0.0500/	044 555		44.400	0.400	47.004	400.004
2013 Total Ga	3793 liano Isla	3910 and Fire	126	2028	290,000 290,000	3.850%	211,555 211,555	-	14,483 14,483	3,138 3,138	17,621 17,621	193,934 193,934
Total Oa	nano isie				230,000		211,000	_	14,400	0,100	17,021	130,304
North Ga												
2014	3844	3936	127	2029	280,000	3.300%	220,619	-	13,984	2,375	16,359	204,260
Total No	rth Galia	no Fire			280,000		220,619	-	13,984	2,375	16,359	204,260
East Soc	ke Fire											
2014	3863	3966	130	2029	1,800,000	3.000%	1,418,268	-	89,894	15,269	105,163	1,313,105
2016	3863	4114	139	2031	150,000	2.100%	133,628	-	8,065	491	8,556	125,072
Total Eas	st Sooke	Fire			1,950,000		1,551,896	-	97,959	15,760	113,719	1,438,177
Land Bar	nkina an	d Housin	a									
2015	3715	4009	9 131	2030	9,413,000	2.200%	6,920,645	_	802,377	87,233	889,610	6,031,035
Total Lar	nd Banki	ng and H	ousing		9,413,000		6,920,645	-	802,377	87,233	889,610	6,031,035
044.0 !!	•											
911 Call 2019	Answer 4119	4198	147	2034	7,000,000	2.660%	_	7,000,000	_	_	_	7,000,000
2019	4119	4318	149	2034	5,900,000	2.240%	- -	5,900,000	-	_	<u>-</u>	5,900,000
Total 911					12,900,000		-	12,900,000	-	-	-	12,900,000
T ( 10		2 1 4	5.14		<b>54.040.000</b>		04.440.004	10.000.000	0.074.000	EE 4 000	2 222 222	0.4.04.4.00.4
Total Ge	enerai - i	Debentui	re Debt		51,246,000		24,140,391	12,900,000	2,271,998	554,362	2,826,360	34,214,031
Non-Debenture Debt												
	South Galiano Island Fire Hall				1,500,000			1,500,000		_	-	1,500,000
<b>Total Ge</b>	Total General - Non-Debenture Debt				1,500,000		-	1,500,000	-	•	-	1,500,000
Total De	bt - Gen	neral			\$52,746,000		24,140,391	14,400,000	2,271,998	554,362	2,826,360	35,714,031

LONG-TERM DEBT General Capital Fund (Unaudited)

		MFA/				December 31, 2018				Debt	
Issue	Issue	CMHC	Maturity	Original	Interest	Previous	Additions	Principal	Actuarial	Retirement	December 31, 2019
Date	Bylaw	Issue	Date	Debt	Rate	Outstanding	2019	2019	2019	2019	Outstanding
MUNICIP	PALITIES										
Victoria											
2003	3026	79	2033	10,000,000	2.250%	6,752,118	_	150,514	162,394	312,908	6,439,210
2003	3026	80	2033	10,000,000	2.850%	6,752,118	_	150,514	162,394	312,908	6,439,210
2004	3026	81	2034	10,000,000	2.850%	7,050,126	_	150,514	147,494	298,008	6,752,118
2007	3467	102	2022	4,509,000	2.250%	1,472,082	_	225,184	121,477	346,661	1,125,421
2008	3515	103	2023	1,800,000	2.600%	720,723	_	89,894	43,171	133,065	587,658
2009	3515	105	2024	1,800,000	2.200%	848,669	_	89,894	38,053	127,947	720,722
2009	3595	105	2024	3,440,015	2.200%	1,621,911	_	171,798	72,724	244,522	1,377,389
2010	3515	110	2025	5,200,000	4.500%	2,807,123	_	259,694	95,715	355,409	2,451,714
2011	3770	115	2031	10,200,000	variable	7,472,664	-	452,555	-	452,555	7,020,109
2014	3770	130	2034	23,200,000	3.000%	19,891,593	-	779,097	132,336	911,433	18,980,160
2016	3770	139	2036	5,500,000	2.100%	5,084,487	_	204,686	12,465	217,151	4,867,336
2017	3770	142	2037	9,600,000	3.150%	9,242,729	-	357,271	10,718	367,989	8,874,740
<b>Total Vict</b>	toria			95,249,015		69,716,343	-	3,081,615	998,941	4,080,556	65,635,787
Central S	Saanich										
2010	3674	110	2025	1,000,000	4.500%	539,832	-	49,941	18,407	68,348	471,484
2011	3772	116	2026	1,333,333	4.200%	807,400	-	66,588	21,037	87,625	719,775
2014	3967	130	2019	1,085,540	2.050%	234,464	-	200,420	34,044	234,464	-
2015	4032	133	2040	8,523,540	2.750%	7,843,793	-	218,834	23,791	242,625	7,601,168
<b>Total Cer</b>	ntral Saaı	nich		11,942,413		9,425,489	-	535,783	97,279	633,062	8,792,427
Esquimal											
2002	2999	78	2022	4,000,000	2.250%	1,138,148	-	120,970	143,093	264,063	874,085
2003	3092	80	2023	2,800,000	2.850%	972,745	-	84,679	91,363	176,042	796,703
2004	3198	85	2024	1,256,000	2.000%	511,550	-	37,985	37,222	75,207	436,343
2005	3293	95	2025	2,012,000	1.800%	882,845	-	73,965	39,520	113,485	769,360
2006	3369	99	2026	1,129,000	1.750%	559,313	-	37,914	22,787	60,701	498,612
2007	3464	102	2027	2,353,000	2.250%	1,287,336	-	79,018	42,627	121,645	1,165,691
2014	3969	130	2024	1,200,000	3.000%	775,570	-	99,949	16,977	116,926	658,644
Total Esc	quimalt			14,750,000		6,127,507	-	534,480	393,589	928,069	5,199,438

LONG-TERM DEBT General Capital Fund (Unaudited)

		MFA/				December 31, 2018				Debt	
Issue	Issue	CMHC	Maturity	Original	Interest	Previous	Additions	Principal	Actuarial	Retirement	December 31, 2019
Date	Bylaw	Issue	Date	Debt	Rate	Outstanding	2019	2019	2019	2019	Outstanding
MUNICI	PALITIES	}									
Saanich											
2003	3051	79	2028	1,500,000	2.250%	821,812	-	31,429	33,909	65,338	756,474
2004	3197	85	2019	800,000	2.000%	73,403	-	37,074	36,329	73,403	-
2005	3257	92	2020	3,341,000	1.550%	566,760	-	166,853	110,970	277,823	288,937
2005	3292	95	2020	2,320,000	1.800%	390,844	-	124,542	67,520	192,062	198,782
2006	3363	99	2021	4,505,000	1.750%	1,124,421	-	224,985	135,223	360,208	764,213
2007	3466	102	2022	2,306,300	2.250%	752,953	-	115,179	62,134	177,313	575,640
2010	3726	111	2025	1,797,000	variable	949,177	-	122,567	-	122,567	826,610
2010	3726	112	2025	1,150,000	3.730%	620,808	-	57,432	21,168	78,600	542,208
2011	3771	114	2026	8,400,000	variable	5,035,445	-	553,339	-	553,339	4,482,106
2012	3853	121	2027	750,000	2.900%	501,556	-	37,456	9,938	47,394	454,162
2014	3968	130	2024	2,400,000	3.000%	1,549,697	-	199,898	33,954	233,852	1,315,845
2014	3968	130	2029	4,725,000	3.000%	3,724,397	-	235,972	40,082	276,054	3,448,343
2016	4061	137	2031	8,064,600	2.600%	7,214,074	-	417,948	29,768	447,716	6,766,358
2017	4163	141	2032	2,800,000	2.800%	2,649,454	-	150,546	4,516	155,062	2,494,392
2017	4199	142	2032	3,695,800	3.150%	3,497,089	-	198,711	5,961	204,672	3,292,417
2018	4163	144	2028	836,630	variable	794,798	-	83,663	-	83,663	711,135
2019	4283	147	2034	4,605,000	2.660%	-	4,605,000	-	-	-	4,605,000
2019	4319	149	2034	6,565,000	2.240%	-	6,565,000	-	-	-	6,565,000
Total Sa	anich			60,561,330		30,266,688	11,170,000	2,757,594	591,472	3,349,066	38,087,622
Oak Bay	•										
2003	3095	80	2023	4,715,000	2.850%	1,638,030	-	142,594	153,848	296,442	1,341,588
Total Oa	k Bay			4,715,000		1,638,030	-	142,594	153,848	296,442	1,341,588
North Sa											
2007	3465	102	2032	7,722,907	2.250%	5,221,968	-	185,442	100,038	285,480	4,936,488
2014	3938	127	2029	1,680,000	3.300%	1,323,718	-	83,901	14,251	98,152	1,225,566
Total No	rth Saani	ch		9,402,907		6,545,686	-	269,343	114,289	383,632	6,162,054

LONG-TERM DEBT General Capital Fund (Unaudited)

		MFA/				December 31, 2018				Debt	
Issue	Issue	CMHC	Maturity	Original	Interest	Previous	Additions	Principal	Actuarial	Retirement	December 31, 2019
Date	Bylaw	Issue	Date	Debt	Rate	Outstanding	2019	2019	2019	2019	Outstanding
MUNICIF	PALITIES	6									
Sidney											
2006	3359	99	2021	770,000	1.750%	192,187	-	38,455	23,112	61,567	130,620
2007	3414	101	2022	80,000	2.250%	26,118	-	3,995	2,155	6,150	19,968
2010	3676	110	2035	1,448,000	4.500%	1,127,628	-	34,769	12,815	47,584	1,080,044
2011	3801	117	2036	1,073,000	3.250%	869,502	-	25,765	8,140	33,905	835,597
2012	1958	118	2037	479,000	3.400%	402,708	-	11,502	3,052	14,554	388,154
2017	4200	142	2047	3,000,000	3.150%	2,936,942	-	63,058	1,892	64,950	2,871,992
2019	4284	147	2049	2,500,000	2.660%	-	2,500,000	-	-	-	2,500,000
<b>Total Sid</b>	lney			9,350,000		5,555,085	2,500,000	177,544	51,166	228,710	7,826,375
View Roy											
2011	3802	117	2026	2,445,000	3.250%	1,480,570	-	122,106	38,577	160,683	1,319,887
2014	3937	127	2034	5,490,000	3.300%	4,707,107	-	184,364	31,316	215,680	4,491,427
<b>Total Vie</b>	w Royal			7,935,000		6,187,677	-	306,470	69,893	376,363	5,811,314
Highland	s										
2004	3153	81	2024	571,021	2.850%	232,570		17,269	16,923	34,192	198,378
2016	4115	139	2026	500,000	2.100%	411,462		43,615	2,656	46,271	365,191
Total Hig	hlands			1,071,021		644,032	-	60,884	19,579	80,463	563,569
Colwood											
2009	3596	105	2019	265,000	4.900%	31,416	-	22,072	9,344	31,416	-
2009	3596	105	2022	733,000	2.200%	266,455	-	44,085	18,662	62,747	203,708
2009	3596	105	2022	963,000	2.200%	350,063	-	57,918	24,518	82,436	267,627
2009	3596	105	2023	720,000	2.200%	303,443	-	39,362	16,662	56,024	247,419
2009	3596	105	2024	3,396,000	2.200%	1,601,158	-	169,600	71,794	241,394	1,359,764
2012	3852	121	2038	3,710,323	2.900%	3,154,931	-	83,732	22,216	105,948	3,048,983
2016	4060	137	2046	4,501,000	2.600%	4,323,568	-	87,190	6,210	93,400	4,230,168
Total Col	lwood			14,288,323		10,031,034	-	503,959	169,406	673,365	9,357,669

LONG-TERM DEBT General Capital Fund (Unaudited)

		MFA/				December 31, 2018				Debt	
Issue	Issue	CMHC	Maturity	Original	Interest	Previous	Additions	Principal	Actuarial	Retirement	December 31, 2019
Date	Bylaw	Issue	Date	Debt	Rate	Outstanding	2019	2019	2019	2019	Outstanding
MUNICI	PALITIES	3									_
Sooke											
2006	3360	99	2026	8,800,000	1.750%	4,359,582	-	295,519	177,617	473,136	3,886,446
2007	3413	101	2027	617,101	2.250%	337,621	-	20,723	11,179	31,902	305,719
Total So	oke			9,417,101		4,697,203	-	316,242	188,796	505,038	4,192,165
Total M	unicipal			238,682,110		150,834,773	13,670,000	8,686,508	2,848,258	11,534,766	152,970,007
Total Ge	eneral De	benture		51,246,000		24,140,391	12,900,000	2,271,998	554,362	2,826,360	34,214,031
			_	289,928,110	-	174,975,164	26,570,000	10,958,506	3,402,620	14,361,126	187,184,038
Total G	eneral No	n-Deben	iture	1,500,000		-	1,500,000	_	-	-	1,500,000
<b>Grand T</b>	otal			\$ 291,428,110	I	\$ 174,975,164	\$ 28,070,000	10,958,506	3,402,620	\$ 14,361,126	\$ 188,684,038

LONG-TERM DEBT Sewer Capital Fund

Issue Date	Bylaw	Issue Bylaw	MFA\ CMHC Issue	Maturity Date	Original Debt	Interest Rate	December 31, 2018 Previous Outstanding	Additions 2019	Principal 2019	Actuarial 2019	Debt Retirement 2019	December 31, 2019 Outstanding
Millstrea	am Site R	emediation	on									
2010	3513	3725	112	2025	288,234	3.730%	155,597	_	14,395	5,305	19,700	135,897
2012	3513	3817	118	2027	200,000	3.400%	133,749	-	9,988	2,650	12,638	121,111
2013	3513	3882	124	2028	600,000	3.150%	437,700	-	29,965	6,492	36,457	401,243
2013	3513	3910	126	2028	611,766	3.850%	446,285	-	30,552	6,619	37,171	409,114
Total M	illstream :	Site Rem	ediation		1,700,000		1,173,331	-	84,900	21,066	105,966	1,067,365
. •	•	•	Itspring Is									
2009	3564	3594	105	2024	280,000	2.200%	132,014	-	13,984	5,919	19,903	112,111
2009	3564	3634	106	2024	400,000	2.250%	188,595	-	19,976	8,456	28,432	160,163
2010	3564	3677	110	2025	650,000	4.500%	350,889	-	32,462	11,964	44,426	306,463
2013	3564	3910	126	2028	770,000	3.850%	561,716	-	38,455	8,331	46,786	514,930
Total Se	eptage/Co	ompostino	g - SSI		2,100,000		1,233,214	-	104,877	34,670	139,547	1,093,667
Deht - N	JWT - Wo	rtev / Sinl	hon Upgra	ada								
2009	3532	3594	105	2019	99,680	2.200%	11,818	_	8,302	3,516	11,818	_
2011	3532	3769	116	2013	60.350	4.200%	20.647	_	5,027	1,588	6,615	14,032
			on Upgrad		160,030	4.20070	32,465	-	13,329	5,104	18,433	14,032
Total IV	VVI - VOI	.cx / Olpi i	on opgiat	JC	100,000		02,400		10,020	0,104	10,400	17,002
Debt - N	NWT - Ma	caulay P	oint/Gens	et								
2007	3339	3412	101	2022	196,790	2.250%	64,247	-	9,828	5,302	15,130	49,117
Total N	WT - Mad	aulay Po	int/Gense	t	196,790		64,247	-	9,828	5,302	15,130	49,117
	_											
				ver Upgrade								
2005	3205	3261	92	2020	3,000,000	1.550%	508,912	-	149,823	99,644	249,467	259,445
2005	3205	3291	95	2020	3,000,000	1.800%	505,400	-	161,046	87,311	248,357	257,043
2006	3205	3325	97	2021	2,000,000	1.750%	499,190	-	99,882	60,032	159,914	339,276
2006	3205	3364	99	2021	4,000,000	1.750%	998,379	-	199,764	120,065	319,829	678,550
Total L\	WMP Cor	e - NET /	ECI Sewe	er Upg	12,000,000		2,511,881	-	610,515	367,052	977,567	1,534,314

LONG-TERM DEBT Sewer Capital Fund

			MFA\			ĺ	December 31, 2018		Debt					
Issue		Issue	CMHC	Maturity	Original	Interest	Previous	Additions	Principal	Actuarial	Retirement	December 31, 2019		
Date	Bylaw	Bylaw	Issue	Date	Debt	Rate	Outstanding	2019	2019	2019	2019	Outstanding		
Debt - L	WMP Co	re - NET	/ ECI Sev	wer Upgrade	(Oak Bay invoi	ce)								
2007	3205	3412	101	2022	7,000,000	2.250%	2,285,336	-	349,588	188,587	538,175	1,747,161		
2007	3205	3457	102	2022	3,000,000	2.250%	979,431	-	149,823	80,823	230,646	748,785		
2008	3205	3514	103	2023	1,000,000	2.600%	400,402	-	49,941	23,984	73,925	326,477		
2008	3205	3547	104	2023	700,000	2.900%	280,281	-	34,959	16,789	51,748	228,533		
Total L\	WMP Cor	e-NET/E	CI Sewer	Upg	11,700,000		3,945,450	-	584,311	310,183	894,494	3,050,956		
Debt - N	√WT Upg	rade - Ph	ase 1											
2005	2802	3258	92	2020	100,000	1.550%	16,965	-	4,994	3,321	8,315	8,650		
Total N	WT Upgra	ade - Pha	ise 1		100,000		16,965	-	4,994	3,321	8,315	8,650		
	Craigflowe		•											
2005	3244	3291	95	2020	500,000	1.800%	84,233	-	26,841	14,552	41,393	42,840		
2006	3244	3364	99	2021	400,000	1.750%	99,840	-	19,976	12,006	31,982	67,858		
2008	3244	3514	103	2023	80,000	2.600%	32,032	-	3,995	1,919	5,914	26,118		
Total C	raigflower	PS Upgr	ade		980,000		216,105	-	50,812	28,477	79,289	136,816		
Debt- L	WMP Cor	re Treatm	nent Facili	ties										
2008	3461	3547	104	2023	10,000,000	2.900%	4,004,019	-	499,411	239,839	739,250	3,264,769		
Total L\	WMP Cor	e Treatm	ent Facilit	ies	10,000,000		4,004,019	-	499,411	239,839	739,250	3,264,769		

LONG-TERM DEBT Sewer Capital Fund

			MFA\				December 31, 2018				Debt	
Issue Date	Bylaw	Issue Bylaw	CMHC Issue	Maturity Date	Original Debt	Interest Rate	Previous Outstanding	Additions 2019	Principal 2019	Actuarial 2019	Retirement 2019	December 31, 2019 Outstanding
Debt - 0	Core Sew	age Integ	grated Tre	atment Facili	ties							
2010		3677	110	2025	12,000,000	4.500%	6,477,977	-	599,293	220,881	820,174	5,657,803
Total C	ore Sewa	ge Integr	ated Trtm	int. Facs.	12,000,000		6,477,977	-	599,293	220,881	820,174	5,657,803
	_											
				atment Progra		/						
2013	3887	3910		2038	6,100,000	3.850%	5,306,655	-	146,473	31,734	178,207	5,128,448
2018	3887	4253		2043	15,000,000	3.200%	15,000,000	-	411,418	-	411,418	14,588,582
2019	4204	4282	147 ater Trtmr	2044	60,000,000	2.660%	20 206 655	60,000,000	- 557 901	21 721	E90 625	60,000,000
Total C	ore Area	vvasievva	ater mini	it Pgiiii.	81,100,000		20,306,655	60,000,000	557,891	31,734	589,625	79,717,030
Debt - 0	Oak Bay -	Humber	/Rutland									•
2007	3332	3412		2022	450.000	2.250%	146.913	_	22,474	12,123	34,597	112,316
Total O	ak Bay - I	Humber/F	Rutland		450,000		146,913	-	22,474	12,123	34,597	112,316
	-											
Debt - 0	Ganges S	ewer (S.	S.I.)									
2016	4007	4114	139	2036	350,000	2.100%	323,557	_	13,026	793	13,819	309,738
2017	4007	4198	142	2042	1,500,000	3.150%	1,458,858	-	41,142	1,234	42,376	1,416,482
2018	4007	4253	146	2038	1,800,000	3.200%	1,800,000	-	66,988	-	66,988	1,733,012
2019	4007	4318	149	2044	250,000	2.240%	-	250,000	-	-	-	250,000
Total D	ebt - Gan	ges Sewe	er (S.S.I.)		3,900,000		3,582,415	250,000	121,156	2,027	123,183	3,709,232
	Maliview S	•	,	0040	40.000	0.0004	0.700		4 000	4 000	0.700	
2004	2991	3196		2019	40,982	2.000%	3,762	-	1,899	1,863	3,762	4 000
2006	2991	3364		2021	24,000	1.750%	5,988	-	1,199	720	1,919	4,069
Total IVI	laliview S	ewer (S.S	o.i.)		64,982		9,750	-	3,098	2,583	5,681	4,069
Debt - I	Magic Lak	e Estates	s (P.I.)									
2016	•	4114	` '	2026	745,000	2.100%	613,077	_	64,987	3,958	68,945	544,132
2017	4048	4198		2027	250,000	3.150%	228,192	-	21,808	654	22,462	205,730
2018	4048	4253	146	2028	535,000	3.200%	535,000	-	46,668	_	46,668	488,332
Total D	ebt - Mag	ic Lake E	Estates (P	.l.)	1,530,000		1,376,269	-	133,463	4,612	138,075	1,238,194

#### LONG-TERM DEBT Sewer Capital Fund

			MFA\				December 31, 2018				Debt	
Issue		Issue	CMHC	Maturity	Original	Interest	Previous	Additions	Principal	Actuarial	Retirement	December 31, 2019
Date	Bylaw	Bylaw	Issue	Date	Debt	Rate	Outstanding	2019	2019	2019	2019	Outstanding
Total S	ewer - D	ebenture	Debt		137,981,802		45,097,656	60,250,000	3,400,352	1,288,974	4,689,326	100,658,330
Nan Da		D-l-4										
Non De	benture	Dept										
2014	3887	3888			17,700,000	variable	17,700,000	-	11,290,000	-	11,290,000	6,410,000
2018	3887	3888			32,000,000	variable	32,000,000	21,000,000	53,000,000	-	53,000,000	-
2019	4204	4252			64,000,000	variable		64,000,000	50,000,000		50,000,000	14,000,000
Total S	ewer - N	on Debe	nture Del	ot	113,700,000		49,700,000	85,000,000	114,290,000	-	114,290,000	20,410,000
Total D	ebt - Se	wer		\$	251,681,802		94,797,656	145,250,000	117,690,352	1,288,974	118,979,326	121,068,330

LONG-TERM DEBT Water Capital Fund

Issue Date	Bylaw	Issue Bylaw	MFA/ CMHC Issue	Maturity Date	Original Debt	Interest Rate	December 31, 2018 Previous Outstanding	Additions 2019	Principal 2019	Actuarial 2019	Debt Retirement 2019	December 31, 2019 Outstanding
							<u> </u>					
Highlan	nd Water											
2009	3580	3634	106	2024	250,000	2.250%	117,871	_	12,485	5,285	17,770	100,101
2012	3580	3817	118	2027	150,680	3.400%	100,767	_	7,525	1,997	9,522	91,245
	ighland w				400.680		218,638	-	20,010	7,282	27,292	191,346
	<u> </u>				,		,		•	,	•	,
Highlan	nd & Fern	wood Wa	iter(SSI)									
2011	3754	3800	` 117	2026	500,000	3.250%	302,774	-	24,971	7,889	32,860	269,914
Total Hi	ighland w	ater			500,000		302,774	-	24,971	7,889	32,860	269,914
Beddis	Water											
2005	3193	3291	95	2020	325,500	1.800%	54,836	-	17,473	9,473	26,946	27,890
2013	3825	3882	124	2028	300,000	3.150%	164,661	-	24,987	5,414	30,401	134,260
2013	3825	3910	126	2023	70,000	3.850%	38,422	-	5,830	1,263	7,093	31,329
Total Be	eddis Wa	ter			695,500		257,919	-	48,290	16,150	64,440	193,479
Fulford												
2005	3203	3291	95	2020	573,000	1.800%	96,532	-	30,760	16,676	47,436	49,096
2012	3758	3817	118	2027	145,000	3.400%	96,967	-	7,241	1,921	9,162	87,805
2012		3850	121	2027	25,000	2.900%	16,718	-	1,249	331	1,580	15,138
Total Fu	ulford Wa	ter			743,000		210,217	-	39,250	18,928	58,178	152,039
_	_ane Wat											
2009		3634	106	2024	108,000	2.250%	50,919	-	5,394	2,283	7,677	43,242
Total Co	edar Lane	e Water			108,000		50,919	-	5,394	2,283	7,677	43,242

LONG-TERM DEBT Water Capital Fund

Issue Date	Bylaw	Issue Bylaw	MFA/ CMHC Issue	Maturity Date	Original Debt	Interest Rate	December 31, 2018 Previous Outstanding	Additions 2019	Principal 2019	Actuarial 2019	Debt Retirement 2019	December 31, 2019 Outstanding
							Outstanding	2013	2013	2013	2013	Outstanding
Magic L	_akes Wa	ter										
2010	3633	3677	110	2025	723,000	4.500%	390,299	-	36,107	13,308	49,415	340,884
2011	3633	3769	116	2026	250,000	4.200%	151,388	-	12,485	3,945	16,430	134,958
2012	3633	3850	121	2027	559,500	2.900%	374,161	-	27,942	7,414	35,356	338,805
2013	3633	3882	124	2028	1,002,500	3.150%	731,327	-	50,066	10,847	60,913	670,414
2013	3633	3882	126	2028	25,000	3.850%	18,237	-	1,249	271	1,520	16,717
Total M	agic Lake	s Water			2,560,000		1,665,412	-	127,849	35,785	163,634	1,501,778
Lyall Ha	arbour/Bo	ot Cove \	Nater									
2009	3587	3634	106	2024	250,000	2.250%	117,871	-	12,485	5,285	17,770	100,101
2010	3587	3677	110	2025	180,000	4.500%	97,171	-	8,989	3,313	12,302	84,869
Total Ly	yall Harbo	ur/Boot 0	Cove Wat	er	430,000		215,042	-	21,474	8,598	30,072	184,970
	Water-Ma	yne Islan	ıd									
2004	3090	3154	81	2019	78,850	2.400%	7,235	-	3,654	3,581	7,235	-
2004	3090	3196	85	2019	39,500	2.000%	3,623	-	1,831	1,792	3,623	-
2007	3090	3457	102	2022	29,200	2.250%	9,533	-	1,458	787	2,245	7,288
Total SI	kana Wat	er-Mayne	s Island		147,550		20,391	-	6,943	6,160	13,103	7,288
				_								
	nfrew Sn			-								
2004	2996	3154	81	2019	325,000	2.400%	29,821	-	15,061	14,760	29,821	-
Total Po	ort Renfre	w Snugg	ery Cove	Water Syst	325,000		29,821	-	15,061	14,760	29,821	-
Гаша:	ad \\/at											
	od Water	2624	106	2024	100 000	0.0500/	47 440		4.004	0.114	7 400	40.044
2009	3581	3634	106	2024	100,000	2.250%	47,149	-	4,994	2,114	7,108	40,041
2010	3581	3677	110	2025	50,000	4.500%	26,991	-	2,497	920	3,417	23,574
2012	3581	3817	118	2027	45,000	3.400%	30,094	-	2,247	596	2,843	27,251
Total Fe	ernwood \	vater			195,000		104,234	-	9,738	3,630	13,368	90,866

LONG-TERM DEBT Water Capital Fund

Issue Date	Bylaw	Issue Bylaw	MFA/ CMHC Issue	Maturity Date	Original Debt	Interest Rate	December 31, 2018 Previous	Additions	Principal 2019	Actuarial	Debt Retirement	December 31, 2019
	Dylaw	Dylati	10040	Duto		rtuto	Outstanding	2019	2019	2019	2019	Outstanding
Surfside	e Park Wa	ater										
2004	3088	3154	81	2019	100,000	2.400%	9,176	-	4,634	4,542	9,176	-
2004	3088	3196	85	2019	104,000	2.000%	9,542	-	4,820	4,722	9,542	-
2005	3088	3258	92	2020	48,000	1.550%	8,144	-	2,397	1,594	3,991	4,153
2005	3088	3291	95	2020	20,000	1.800%	3,369	-	1,074	582	1,656	1,713
Total Su	urfside Pa	ark Watei			272,000		30,231	-	12,925	11,440	24,365	5,866
Wildern	ess Mour	ntain										
2012	3504	3817	118	2027	281,000	3.400%	187,917	-	14,033	3,723	17,756	170,161
Total Po	ort Renfre	w Snugg	ery Cove	Water Syst	281,000		187,917	-	14,033	3,723	17,756	170,161
Regiona	al Water s	Supply										
2007	3419	3514	103	2023	7,000,000	2.600%	2,802,812	-	349,588	167,888	517,476	2,285,336
2007	3419	3547	104	2023	8,000,000	2.900%	3,203,215	-	399,529	191,871	591,400	2,611,815
2007	3451	3514	103	2022	60,000,000	2.600%	24,024,108	-	2,996,466	1,439,036	4,435,502	19,588,606
2009	3419	3594	105	2024	9,000,000	2.200%	4,243,351	-	449,470	190,266	639,736	3,603,615
2009	3419	3634	106	2024	1,000,000	2.250%	471,484	-	49,941	21,141	71,082	400,402
2010	3661	3725	112	2025	6,500,000	3.730%	3,508,904	-	324,617	119,644	444,261	3,064,643
2011	3661	3769	116	2026	1,500,000	4.200%	908,326	-	74,912	23,667	98,579	809,747
2012	3661	3817	118	2027	4,500,000	3.400%	3,009,339	-	224,735	59,626	284,361	2,724,978
2013	3661	3882	124	2028	1,700,000	3.150%	1,240,155	-	84,900	18,394	103,294	1,136,861
2015	3902	4009	131	2030	3,000,000	2.200%	2,517,059	-	155,475	16,903	172,378	2,344,681
2016	3902	4059	137	2031	1,500,000	2.600%	1,341,803	-	77,738	5,537	83,275	1,258,528
2018	3902	4222	145	2033	5,000,000	3.150%	5,000,000	-	268,833	-	268,833	4,731,167
Total Re	egional W	/ater Sup	ply		108,700,000		52,270,556	-	5,456,204	2,253,973	7,710,177	44,560,379

LONG-TERM DEBT Water Capital Fund

Juan De Fuca Water Distribution         2012 3782 3817 118 2027 2,500,000 3.400% 1,671,854 - 124,853 33,126 157,979         2013 3782 3882 124 2028 4,500,000 3.150% 3,282,763 - 224,735 48,689 273,424         2014 3782 3936 127 2029 5,000,000 3.300% 3,939,634 - 249,706 42,415 292,121         2016 3981 4059 137 2031 2,000,000 2,600% 1,789,072 - 103,650 7,382 111,032         2018 3981 4222 145 2033 3,000,000 3.150% 3,000,000 - 161,300 - 161,300         Total Juan De Fuca Water Distribution - DCC         2005 3164 3258 92 2019 1,500,000 1.550% 254,457 - 74,912 49,822 124,734         2005 3164 3291 95 2020 1,000,000 1.800% 168,467 - 53,682 29,104 82,786         2006 3164 3364 99 2021 500,000 1.750% 124,796 - 24,971 15,008 39,779         2007 3164 3412 101 2022 500,000 2.250% 163,238 - 24,971 13,470 38,441         Total Juan De Fuca Water Distribution-DCC 3,500,000 710,958 - 178,536 107,404 285,940	1,513,875 3,009,339 3,647,513 1,678,040 2,838,700 12,687,467
2012 3782 3817 118 2027 2,500,000 3.400% 1,671,854 - 124,853 33,126 157,979 2013 3782 3882 124 2028 4,500,000 3.150% 3,282,763 - 224,735 48,689 273,424 2014 3782 3936 127 2029 5,000,000 3.300% 3,939,634 - 249,706 42,415 292,121 2016 3981 4059 137 2031 2,000,000 2.600% 1,789,072 - 103,650 7,382 111,032 2018 3981 4222 145 2033 3,000,000 3.150% 3,000,000 - 161,300 - 161,300  Total Juan De Fuca Water Distribution 17,000,000 13,683,323 - 864,244 131,612 995,856   Juan De Fuca Water Distribution - DCC 2005 3164 3258 92 2019 1,500,000 1.550% 254,457 - 74,912 49,822 124,734 2005 3164 3291 95 2020 1,000,000 1.800% 168,467 - 53,682 29,104 82,786 2006 3164 3364 99 2021 500,000 1.750% 124,796 - 24,971 15,008 39,979 2007 3164 3412 101 2022 500,000 2.250% 163,238 - 24,971 13,470 38,441  Total Juan De Fuca Water Distribution-DCC 3,500,000 710,958 - 178,536 107,404 285,940	3,009,339 3,647,513 1,678,040 2,838,700
2013 3782 3882 124 2028 4,500,000 3.150% 3,282,763 - 224,735 48,689 273,424 2014 3782 3936 127 2029 5,000,000 3.300% 3,939,634 - 249,706 42,415 292,121 2016 3981 4059 137 2031 2,000,000 2.600% 1,789,072 - 103,650 7,382 111,032 2018 3981 4222 145 2033 3,000,000 3.150% 3,000,000 - 161,300 - 161,300  Total Juan De Fuca Water Distribution 17,000,000 13,683,323 - 864,244 131,612 995,856   Juan De Fuca Water Distribution - DCC 2005 3164 3258 92 2019 1,500,000 1.550% 254,457 - 74,912 49,822 124,734 2005 3164 3291 95 2020 1,000,000 1.800% 168,467 - 53,682 29,104 82,786 2006 3164 3364 99 2021 500,000 1.750% 124,796 - 24,971 15,008 39,979 2007 3164 3412 101 2022 500,000 2.250% 163,238 - 24,971 13,470 38,441  Total Juan De Fuca Water Distribution-DCC 3,500,000 710,958 - 178,536 107,404 285,940	3,009,339 3,647,513 1,678,040 2,838,700
2014 3782 3936 127 2029 5,000,000 3.300% 3,939,634 - 249,706 42,415 292,121 2016 3981 4059 137 2031 2,000,000 2.600% 1,789,072 - 103,650 7,382 111,032 2018 3981 4222 145 2033 3,000,000 3.150% 3,000,000 - 161,300 - 161,300 Total Juan De Fuca Water Distribution 17,000,000 13,683,323 - 864,244 131,612 995,856  Juan De Fuca Water Distribution - DCC 2005 3164 3258 92 2019 1,500,000 1.550% 254,457 - 74,912 49,822 124,734 2005 3164 3291 95 2020 1,000,000 1.800% 168,467 - 53,682 29,104 82,786 2006 3164 3364 99 2021 500,000 1.750% 124,796 - 24,971 15,008 39,979 2007 3164 3412 101 2022 500,000 2.250% 163,238 - 24,971 13,470 38,441 Total Juan De Fuca Water Distribution-DCC 3,500,000 710,958 - 178,536 107,404 285,940	3,647,513 1,678,040 2,838,700
2016 3981 4059 137 2031 2,000,000 2.600% 1,789,072 - 103,650 7,382 111,032 2018 3981 4222 145 2033 3,000,000 3.150% 3,000,000 - 161,300 - 161,300 Total Juan De Fuca Water Distribution 17,000,000 13,683,323 - 864,244 131,612 995,856  Juan De Fuca Water Distribution - DCC 2005 3164 3258 92 2019 1,500,000 1.550% 254,457 - 74,912 49,822 124,734 2005 3164 3291 95 2020 1,000,000 1.800% 168,467 - 53,682 29,104 82,786 2006 3164 3364 99 2021 500,000 1.750% 124,796 - 24,971 15,008 39,979 2007 3164 3412 101 2022 500,000 2.250% 163,238 - 24,971 13,470 38,441 Total Juan De Fuca Water Distribution-DCC 3,500,000 710,958 - 178,536 107,404 285,940	1,678,040 2,838,700
2018       3981       4222       145       2033       3,000,000       3.150%       3,000,000       -       161,300       -       174,734       -       174,932       -       124,734       -       163,467       -       53,682       29,104       82,786       -       24,971       15,008       39,979       -       163,238 <t< td=""><td>2,838,700</td></t<>	2,838,700
Total Juan De Fuca Water Distribution         17,000,000         13,683,323         -         864,244         131,612         995,856           Juan De Fuca Water Distribution - DCC           2005         3164         3258         92         2019         1,500,000         1.550%         254,457         -         74,912         49,822         124,734           2005         3164         3291         95         2020         1,000,000         1.800%         168,467         -         53,682         29,104         82,786           2006         3164         3364         99         2021         500,000         1.750%         124,796         -         24,971         15,008         39,979           2007         3164         3412         101         2022         500,000         2.250%         163,238         -         24,971         13,470         38,441           Total Juan De Fuca Water Distribution-DCC         3,500,000         710,958         -         178,536         107,404         285,940	
Juan De Fuca Water Distribution - DCC         2005       3164       3258       92       2019       1,500,000       1.550%       254,457       -       74,912       49,822       124,734         2005       3164       3291       95       2020       1,000,000       1.800%       168,467       -       53,682       29,104       82,786         2006       3164       3364       99       2021       500,000       1.750%       124,796       -       24,971       15,008       39,979         2007       3164       3412       101       2022       500,000       2.250%       163,238       -       24,971       13,470       38,441         Total Juan De Fuca Water Distribution-DCC       3,500,000       710,958       -       178,536       107,404       285,940	12,687,467
2005       3164       3258       92       2019       1,500,000       1.550%       254,457       -       74,912       49,822       124,734         2005       3164       3291       95       2020       1,000,000       1.800%       168,467       -       53,682       29,104       82,786         2006       3164       3364       99       2021       500,000       1.750%       124,796       -       24,971       15,008       39,979         2007       3164       3412       101       2022       500,000       2.250%       163,238       -       24,971       13,470       38,441         Total Juan De Fuca Water Distribution-DCC       3,500,000       710,958       -       178,536       107,404       285,940	
2005       3164       3291       95       2020       1,000,000       1.800%       168,467       -       53,682       29,104       82,786         2006       3164       3364       99       2021       500,000       1.750%       124,796       -       24,971       15,008       39,979         2007       3164       3412       101       2022       500,000       2.250%       163,238       -       24,971       13,470       38,441         Total Juan De Fuca Water Distribution-DCC       3,500,000       710,958       -       178,536       107,404       285,940	
2006       3164       3364       99       2021       500,000       1.750%       124,796       -       24,971       15,008       39,979         2007       3164       3412       101       2022       500,000       2.250%       163,238       -       24,971       13,470       38,441         Total Juan De Fuca Water Distribution-DCC       3,500,000       710,958       -       178,536       107,404       285,940	129,723
2007       3164       3412       101       2022       500,000       2.250%       163,238       -       24,971       13,470       38,441         Total Juan De Fuca Water Distribution-DCC       3,500,000       710,958       -       178,536       107,404       285,940	85,681
Total Juan De Fuca Water Distribution-DCC 3,500,000 710,958 - 178,536 107,404 285,940	84,817
	124,797
Total Water - Debenture Debt 135,857,730 69,958,352 - 6,844,922 2,629,617 9,474,539	425,018
10tal Water - Dependire Dept 133,037,730 03,330,332 - 0,044,322 2,023,017 3,474,333	60,483,813
	00,403,013
Non Debenture Debt	
Total Water - Non Debenture Debt	-
Total Debt - Water 135,857,730 69,958,352 - 6,844,922 2,629,617 9,474,539	60,483,813

#### **Revenue Funds Statement of Financial Position (Unaudited)**

For the year ended December 31, 2019

Financial Assets Cash and cash equivalents Term deposits - short term Accounts receivable: AR - federal government	\$ 161,280,743	\$	
Term deposits - short term Accounts receivable:	\$	Φ.	
Accounts receivable:		Ψ	49,726,866
	77,299,907		114,720,033
AR - federal government			
	2,693,126		1,909,121
AR - provincial government	117,056		476,121
AR - local government	2,605,260		2,148,876
AR - trade/other	10,562,261		12,362,671
Due to/from own funds	(216,363,882)		(148,103,892)
Due to/from CRHD	42,481		139,656
Due to/from CRHC	21,538		167,535
Other assets:			
Prepaid - CRD	96,132		72,047
Municipal Finance Authority Debt Reserve Fund:			
Capital Regional District	14,304,251		12,128,266
Member Municipalities	9,855,169		9,422,028
	62,514,042		55,169,328
Financial Liabilities			
Accounts payable:			
AP and accrued liabilites - CRD	16,989,718		15,617,573
Other liabilities:			
Sick leave bank	2,140,124		2,000,760
Deferred revenue - CRD	9,303,790		8,500,342
Long-term debt:			
Municipal Finance Authority Debt Reserve Fund:			
Capital Regional District	4 007 740		2 224 744
Cash deposits - Capital Regional District	4,037,743		3,231,741
Demand notes - Capital Regional District	10,266,508		8,896,525
Member municipalities:	2 420 202		2.060.220
Cash deposits - Member Municipalities	3,138,303		2,960,229
Demand notes - Member Municipalities	6,716,866		6,461,799
Insurance reserves	2,642,635		2,689,657
	55,235,687		50,358,626
Net Financial Assets	7,278,355		4,810,702
Remeasurement gains/losses	83,455		250,317
Accumulated Surplus	\$ 7,361,810	\$	5,061,019

For the year ended December 31, 2019

	Stmt #	2019	2018
General Revenue			
Legislative & General	8	\$ 475,142 \$	444,530
Environmental Services	8	60,000	110,561
EA Elections	8	-	-
EA Health	8	289	104
EA UBCM	8	2,832	3,817
EA Admin	8	95,780	103,852
Saturna Health	8	8,000	-
Southern Gulf Islands Grants in Aid	9	(317)	2,351
Salt Spring Island Grants in Aid	9	(271)	7,335
Juan de Fuca Grants in Aid	9	31,545	25,036
CRD Grants in Aid	9	1,408,622	1,370,067
Animal Care	10	-	-
Building Inspection	10	-	-
Bylaw Enforcement	10	-	-
Noise Control	10	-	-
Soil Deposits	10	-	-
Nuisances & Unsightly Premises	10	-	-
Traffic Safety	10	38,013	5,133
CREST	10	(167)	(4,157)
Souther Gulf Islands Emergency Program	11	-	(1,238)
Juan de Fuca Emergency Program	11	-	-
Salt Spring Island Emergency Program	11	-	-
EA Emergency Program Coordinator	11	29,306	14,192
Regional Emergency Support	11	-	46,096
Juan de Fuca Search and Rescue	11	-	-
SSI Search and Rescue	11	2,220	(3)
Emergency Response Telephone Service	11	67,403	(105,061)
Hazardous Materials	12	-	-
Family Court Committee	12	46	10
Victim Assistance Program	12	601	722
Family Court Building	12	-	-
Salt Spring Island Street Lighting	12	2,262	807
Port Renfrew Street Lighting	12	1,943	4,403
Juan de Fuca House Numbering	12	46	(54)
Salt Spring Island House Numbering	12	(57)	9
Southern Gulf Islands House Numbering	12	22	(19)

For the year ended December 31, 2019

	Stmt #	2019	2018
North Galiano Island Fire Protection	13	21,654	10,300
Otter Point Fire Protection	13	-	-
Port Renfrew Fire Protection	13	-	-
Shirley Fire Protection	13	-	-
Willis Point Fire Protection	13	46,183	12,915
East Sooke Fire Protection	13	5,120	10,632
Durrance Rd Fire Protection	14	-	-
Malahat Fire Protection	14	139	134
Pender Island Fire Protection	14	-	35,452
South Galiano Island Fire Protection	14	-	-
Saturna Island Fire Protection	14	20	291
Electoral Area Fire Protection	14	-	-
Port Renfrew Disposal	15	-	-
Refuse Disposal	15	944,754	-
Storm Water Quality Management Core	15	27,716	-
Storm Water Quality Management Southern Gulf Islands	15	-	-
Storm Water Quality Management Sooke	15	-	-
Storm Water Quality Management Salt Spring Island	15	-	-
Storm Water Quality Management Saanich Peninsula	15	3,519	-
Economic Development Commission Salt Spring Island	16	-	-
Economic Development Commission Juan de Fuca	16	-	(463)
Economic Development Commission SGI	16	6,952	-
Electoral Area Community Planning	16	-	23,743
Growth Management Strategy	16	-	600
Regional Planning	16	173,970	-
Geo Spatial Referencing	16	-	-
GIS Information System	16	-	-
Climate Change Development	16	51,153	-
Regional Parks	17	-	-
Panorama Administration	18	5,005,226	4,923,653
Panorama Ice Arena	18	(1,667,840)	(1,727,473)
Panorama Swimming Pool	18	(1,416,900)	(1,237,151)
Panorama Community Recreation Programs	18	(1,212,806)	(1,153,461)
Panorama Second Pool Service	18	(707,680)	(805,568)
Juan de Fuca Parks	19	25	25
Juan de Fuca Curling Rink	19	(76)	(76)
Juan de Fuca Public Building/Tech Wing	19	873	873

For the year ended December 31, 2019

	Stmt #	2019	2018
SEAPARC	20	-	-
Juan de Fuca Electoral Area Community Parks	21	-	-
Juan de Fuca Electoral Area Community Recreation	21	-	-
Salt Spring Island Community Recreation	22	-	-
Salt Spring Island Community Parks	22	-	-
Salt Spring Island Community Pool	22	-	-
Salt Spring Island Park Land and Community Recreation	22	-	-
Galiano Island Community Parks	23	-	-
Galiano Island Community Recreation	23	71	456
Mayne Island Community Recreation	23	2,892	1,741
Mayne Island Community Parks	23	18,167	19,126
Pender Island Community Recreation	23	-	-
North & South Pender Island Parks	23	896	987
Saturna Island Community Parks	23	-	3,817
Saturna Island Community Recreation	23	1,565	1,367
Vancouver Island Regional Library	24	(867)	(727)
Royal Theatre	24	-	-
McPherson Theatre	24	-	-
Sooke Regional Museum	24	53	374
Greater Victoria Library	24	4	8
Salt Spring Island Library	24	-	-
Southern Gulf Islands Library	24	1,139	2,738
Galiano Island Library	24	-	-
Arts Development	24	-	-
Salt Spring Island Arts	24	267	137
Local Debt Services	25	-	-
Gossip Island Electricity	25	152	100
Land Bank & Housing	26	3,411,290	2,147,654
Southern Gulf Islands Small Craft Harbours	27	-	-
Salt Spring Island Small Craft Harbours	27	-	-
Salt Spring Island Transit and Transport	27	-	-
Sewer Revenue Funds			
Septage Disposal Facilities	28	105,507	301,641
SSI Septage Disposal	28	(9,341)	-
Trunk Sewers and Sewage Disposal Operations and Maintenance	28	128,356	71,539
Trunk Sewers and Sewage Disposal Debt	28	226,004	410,169
Ganges Sewer System	28	-	-

For the year ended December 31, 2019

	Stmt #	2019	2018
Malaview Estates Sewer System	28	-	-
Magic Lake Estates Sewer System	28	-	-
Port Renfrew Sewer System	28	-	-
Water Revenue Funds			
Fernwood Water Supply	29	451	43
Magic Lake Estates Water Supply	29	-	-
Port Renfrew Water Supply	29	-	-
Saanich Peninsula Water Supply	29	-	-
Highland Water Supply	29	1,120	84
Port Renfrew Snuggery Cove Water Supply	29	8,034	(83)
Lyall Harbour/Boot Cove Water Supply	29	(33,573)	(23,071)
Sticks Allison Galiano Island Water Supply	29	-	-
Highland/Fernwood Water Supply	29	-	-
Skana Water Supply	30	-	-
Surfside Water Supply	30	-	-
Beddis Water Supply	30	-	-
Fulford Water Supply	30	-	-
Cedars of Tuam Supply	30	-	-
Cedar Lane Water Supply	30	-	-
Wilderness Mountain Water	30	(5,639)	-
Regional Water Supply	30	-	-
Regional Water Distribution	30	_	_
		\$ 7,361,810 \$	5,061,019

## **General Revenue Fund Statement of Operations (Unaudited) General Government Services**

For the year ended December 31, 2019

	Legislative & General	Environmental Services	EA Elections	EA Health
Revenue				
Government transfers Sale of services:	\$ 8,098,397	\$ -	\$ 20,000	\$ 116,510
Recreation revenue	90,614	-	-	-
Other sales	13,515	-	-	-
Other revenue from own sources:				
Interest earnings	197,233	-	-	211
Other revenue	2,411,789	-	(20,250)	-
Grants in lieu of taxes	363,839		61	30
Total Revenue	11,175,387	-	(189)	116,751
Expenses				
General administration	(8,041,480)	1,126,889	3,717	1,541
Other operating expenses	6,203,467	(11,658,525)	11,239	115,019
Salaries and wages	14,091,983	12,404,562	-	-
Recoveries	(3,353,685)	(2,362,270)		-
Total Expenses	8,900,285	(489,344)	14,956	116,560
Net Revenue (Expenses)	2,275,102	489,344	(15,145)	191
Transfers to own funds:				
Transfers to capital	265,862	35,697	-	-
Transfers to reserve	1,796,563	200,802	-	-
Transfers to ERF	263,111	303,229	-	-
Transfers from revenue	-	(177)	-	-
Transfers from reserve Debt charges:	106,654	-	(15,760)	-
Interest on short term debt	25,608	-	615	6
Annual Surplus (Deficit)	30,612	(50,561)	-	185
Accumulated surplus (deficit), beginning of year	444,530	110,561	-	104
Accumulated Surplus, end of year	\$ 475,142	\$ 60,000	\$ - 9	\$ 289

#### General Revenue Fund Statement of Operations (Unaudited) General Government Services

For the year ended December 31, 2019

EA UBCM	EA Admin	Saturna Health	2019 Budget	2019 Actual	2018 Actual
\$ 12,680	\$ 868,620	\$ 28,650	\$ 9,042,629	\$ 9,144,857	\$ 8,263,400
-	-	-	260,565	90,614	97,750
-	-	-	-	13,515	500
102	4,112	_	214,992	201,658	231,410
-	13,154	-	2,451,459	2,404,693	2,284,527
40	2,972		366,943	366,942	365,345
12,822	888,858	28,650	12,336,588	12,222,279	11,242,932
914	90,331	456	/7 <b>072 027</b> \	(C 047 C22)	(4 196 566)
12,893	229,436	10,900	(7,073,837) 12,174,437	(6,817,632) (5,075,571)	(4,186,566) (3,820,427)
12,095	718,585	10,900	29,232,005	27,215,130	24,874,484
-	(189,800)	-	(22,818,077)	(5,905,755)	(9,796,168)
13,807	848,552	11,356	11,514,528	9,416,172	7,071,323
(985)	40,306	17,294	822,060	2,806,107	4,171,609
-	2,394	-	395,860	303,953	295,672
-	34,160	9,294	785,790	2,040,819	3,121,554
-	9,307	-	499,181	575,647	884,792
-	-	-	-	177	(136,300)
-	-	-	(216,070)	(122,414)	(157,611)
	2,517		20,163	28,746	30,268
(985)	(8,072)	8,000	(662,864)	(20,821)	133,234
3,817	103,852		662,864	662,864	529,630
\$ 2,832	\$ 95,780	\$ 8,000	\$ -	\$ 642,043	\$ 662,864

## General Revenue Fund Statement of Operations (Unaudited) Grants-In-Aid

For the year ended December 31, 2019

	Southern Gulf Islands Grants in Aid		Salt Spring Island Grants in Aid	Juan de Fuca Grants in Aid
Revenue				
Government transfers	\$	343,115	\$ 293,810	\$ 88,630
Sale of services:				
Other revenue from own sources:				
Interest earnings		60	164	812
Other revenue		200	-	-
Grants in lieu of taxes		819	_	29
Total Revenue		344,194	293,974	89,471
Expenses				
General administration		2,126	1,351	1,396
Grants in aid		84,895	44,995	8,999
Other operating expenses		258,952	255,006	72,567
Total Expenses		345,973	301,352	82,962
Net Revenue (Expenses)  Debt charges:		(1,779)	(7,378)	6,509
Interest on short term debt		889	228	
Annual Surplus (Deficit)		(2,668)	(7,606)	6,509
Accumulated surplus (deficit), beginning of year		2,351	7,335	25,036
Accumulated Surplus (Deficit), end of year	\$	(317)	\$ (271)	) \$ 31,545

## **General Revenue Fund Statement of Operations (Unaudited) Grants-In-Aid**

For the year ended December 31, 2019

C	RD Grants in Aid		2019 Budget	2019 Actual			2018 Actual
0		•	400 400	•	705 555	Φ.	450.005
\$	-	\$	139,100	\$	725,555	\$	459,825
	41,497		36,500		42,533		32,933
	-		-		200		13,209
	-	_	850		848		808
	41,497		176,450		769,136		506,775
	-		4,880		4,873		4,060
	-		1,576,059		138,889		108,431
	2,942	_	-		589,467		359,726
	2,942		1,580,939		733,229		472,217
	38,555		(1,404,489)		35,907		34,558
			300		1,117		599
	38,555		(1,404,789)		34,790		33,959
	1,370,067		1,404,789		1,404,789		1,370,830
\$	1,408,622	\$	-	\$	1,439,579	\$	1,404,789

## General Revenue Fund Statement of Operations (Unaudited) Protective Services - General A

For the year ended December 31, 2019

	Animal Car	Building Inspection	Bylaw Enforcement	Noise Control
Revenue				
Government transfers Sale of services:	\$ 414,04	0 \$ 398,370	\$ -	\$ 36,200
Recreation revenue	28,97	5 33,718	-	-
Other sales	450,85	7 60	41,250	-
Other revenue from own sources:				
Interest earnings	12	7 139,740	15,371	122
Other revenue	249,85	7 1,016,323	(394)	-
Grants in lieu of taxes	11,50	7 1,476	-	89
Total Revenue	1,155,36	3 1,589,687	56,227	36,411
Expenses				
General administration	63,45	9 108,000	33,011	875
Other operating expenses	373,10	8 281,565	(468,049)	35,397
Salaries and wages	634,30	3 1,042,094	462,309	-
Recoveries		- (28,730)	) -	
Total Expenses	1,070,87	0 1,402,929	27,271	36,272
Net Revenue (Expenses) Transfers to own funds:	84,49	3 186,758	28,956	139
Transfers to capital		- 4,059	-	-
Transfers to reserve		- 23,300	-	-
Transfers to ERF Transfers from own funds:	80,06	3 157,331	28,956	-
Transfers from reserve Debt charges:			-	-
Interest on short term debt	4,43	0 2,068	-	139
Annual Surplus (Deficit)				
Accumulated surplus (deficit), beginning of year			-	
Accumulated Surplus (Deficit), end of year	\$	- \$ -	\$ -	\$ -

## General Revenue Fund Statement of Operations (Unaudited) Protective Services - General A

For the year ended December 31, 2019

Soil	Deposits	Nuisances & Unsightly Premises	Traffic Safety	CREST	2019 Budget	2019 Actual	2018 Actual
\$	5,460	\$ 49,090	\$ 69,480	\$ 1,905,030	\$ 2,877,670	\$ 2,877,670	\$ 2,796,100
	-	-	-	-	40,000	62,693	55,501
	-	-	-	-	471,060	492,167	468,202
	53	152	702	3,017	8,640	159,284	26,293
	-	1,600	20,000	-	1,211,690	1,287,386	1,415,149
		170	3,424	102,097	118,770	118,763	123,092
	5,513	51,012	93,606	2,010,144	4,727,830	4,997,963	4,884,337
	690	1,306	3,439	6,813	217,610	217,593	108,610
	4,773	49,414	57,173	1,988,162	2,439,726	2,321,543	2,940,366
	-	-	-	-	2,094,180	2,138,706	2,030,350
		-			(26,700)	(28,730)	(38,370)
	5,463	50,720	60,612	1,994,975	4,724,816	4,649,112	5,040,956
	50	292	32,994	15,169	3,014	348,851	(156,619)
	_	_	-	-	6,000	4,059	14,755
	30	-	-	-	23,300	23,330	23,300
	-	-	-	-	48,800	266,350	28,882
	-	-	-	-	(85,960)	-	(90)
	20	292	114	11,179	11,850	18,242	17,728
	-	_	32,880	3,990	(976)	36,870	(241,194)
		-	5,133	(4,157)	976	976	242,170
\$	-	\$ -	\$ 38,013	\$ (167)	\$ -	\$ 37,846	\$ 976

## General Revenue Fund Statement of Operations (Unaudited) Protective Services - General B

For the year ended December 31, 2019

	E	outhern Gul Islands mergency Program	f Juan de Fuca Emergency Program	E	alt Spring Island mergency Program	F	EA mergency Program pordinator
Revenue							
Government transfers Sale of services:	\$	218,050	\$ 83,470	\$	107,840	\$	140,324
Other sales Other revenue from own sources:		-	-		-		-
Interest earnings		1,037	246		189		807
Other revenue		-	300		5,522		-
Grants in lieu of taxes		2,014	121		77		482
Total Revenue		221,101	84,137		113,628		141,613
Expenses							
General administration		5,492	2,063		2,985		41,341
Other operating expenses		172,236	51,295		102,018		38,724
Salaries and wages		3,414	5,808		_		450,657
MFA reserve		-	-		_		_
Recoveries							(404,950)
Total Expenses		181,142	59,166		105,003		125,772
Net Revenue (Expenses)		39,959	24,971		8,625		15,841
Transfers to own funds:							
Transfers to capital		-	-		2,461		-
Transfers to reserve		37,704	11,880		5,499		-
Transfers to ERF		-	12,698		-		-
Transfers from own funds:							
Transfers from revenue		-	-		-		-
Transfers from reserve		-	-		-		-
Debt charges:							
Interest on short term debt		1,017	393		665		727
Interest on long term debt		-	-		-		-
Annual Surplus (Deficit)		1,238	-		-		15,114
Accumulated surplus (deficit), beginning of year		(1,238)	-		_		14,192
Accumulated Surplus (Deficit), end of year	\$	-	\$ -	\$	-	\$	29,306

## General Revenue Fund Statement of Operations (Unaudited) Protective Services - General B

For the year ended December 31, 2019

En	Regional nergency Support	Juan de Fuca Search and Rescue	SSI Search and Rescue	Emergency Response Telephone Service	2019 Budget	2019 Actual	2018 Actual
\$	119,590	\$ 62,000	\$ 22,034	\$ 183,880	\$ 932,444	\$ 937,188	\$ 857,205
	-	-	-	141,801	200,000	141,801	137,918
	2,029	595	82	16,380	1,230	21,365	4,372
	13,450	90,443	-	2,252,592	1,939,100	2,362,307	1,353,879
	6,961	92	14	(33,340)	(23,580)	(23,579)	(32,436)
	142,030	153,130	22,130	2,561,313	3,049,194	3,439,082	2,320,938
	10,094	2,584	1,100	151,443	210,330	217,102	88,890
	35,230	91,306	18,729	2,155,102	2,626,910	2,664,640	2,851,459
	56,192	-	-	36,320	623,970	552,391	899,890
	-	-	-	130,444	136,000	130,444	-
	-	-		(888,269)	(1,230,640)	(1,293,219)	(1,628,031)
	101,516	93,890	19,829	1,585,040	2,366,570	2,271,358	2,212,208
	40,514	59,240	2,301	976,273	682,624	1,167,724	108,730
	_	10,366	_	316,144	-	328,971	27,499
	86,610	-	-	· <u>-</u>	146,150	141,693	41,274
	-	48,787	-	315,030	11,300	376,515	57,638
	-	183	-	-	-	183	-
	-	-	-	-	-	-	(20,764)
	-	(96)	78	79,535	3,160	82,319	8,307
	-	-	-	93,100	476,000	93,100	
	(46,096)	-	2,223	172,464	46,014	144,943	(5,224)
	46,096	-	(3)	(105,061)	(46,014)	(46,014)	(40,790)
\$		\$ -	\$ 2,220	\$ 67,403	\$ -	\$ 98,929	\$ (46,014)

## General Revenue Fund Statement of Operations (Unaudited) Protective Services - General C

For the year ended December 31, 2019

	Hazardous Materials	Family Court Committee	Victim Assistance Program	Family Court Building	Salt Spring Island Street Lighting
Revenue					
Government transfers	\$ 298,020	\$ 15,000	\$ 265,032	\$ (36,763)	\$ 25,770
Sale of services:					
Other sales	-	-	-	-	-
Other revenue from own sources:					
Interest earnings	826	45	1,441	715	81
Other revenue	-	-	-	225,979	-
Grants in lieu of taxes	17,742	916	14,593	(4,257)	19
Total Revenue	316,588	15,961	281,066	185,674	25,870
Expenses					
General administration	7,305	166	4,557	6,120	1,137
Other operating expenses	291,265	15,759	275,845	95,813	23,142
Salaries and wages	12,299	-	-	-	-
Total Expenses	310,869	15,925	280,402	101,933	24,279
Net Revenue (Expenses)	5,719	36	664	83,741	1,591
Transfers to own funds:					
Transfers to reserve	-	-	-	83,741	-
Transfers to ERF	14,271	-	-	-	-
Transfers from reserve	(10,034)	-	-	-	-
Debt charges: Interest on short term debt	1,482	_	785	_	136
morest on short term dobt	1,402				
Annual Surplus (Deficit)	-	36	(121)	-	1,455
Accumulated surplus (deficit), beginning of year	-	10	722	-	807
Accumulated Surplus (Deficit), end of year	\$ -	\$ 46	\$ 601	\$ -	\$ 2,262

## **General Revenue Fund Statement of Operations (Unaudited) Protective Services - General C**

For the year ended December 31, 2019

ort Renfrew Street Lighting	an de Fuca House Iumbering	Is	alt Spring land House lumbering	outhern Gulf Islands House Numbering	2019 Budget	2019 Actual	2018 Actual
\$ 2,040	\$ 12,780	\$	9,299	\$ 9,141	\$ 600,319	\$ 600,319	\$ 603,665
2,087	-		-	-	2,050	2,087	3,653
76	22		15	16	490	3,237	2,193
320	-		-	-	226,390	226,299	225,165
82	26		-	120	29,242	29,241	29,825
4,605	12,828		9,314	9,277	858,491	861,183	864,501
495	1,031		873	800	22,253	22,484	19,310
6,570	11,617		8,449	8,380	756,705	736,840	730,436
-	-		-		11,040	12,299	8,567
7,065	12,648		9,322	9,180	789,998	771,623	758,313
(2,460)	180		(8)	97	68,493	89,560	106,188
_	_		_	-	63,551	83,741	84,992
-	-		-	-	9,350	14,271	21,022
-	-		-	-	-	(10,034)	-
	80		58	56_	1,470	2,597	2,085
(2,460)	100		(66)	41	(5,878)	(1,015)	(1,911)
4,403	(54)		9	(19)	5,878	5,878	7,789
\$ 1,943	\$ 46	\$	(57)	\$ 22_	\$ 	\$ 4,863	\$ 5,878

## General Revenue Fund Statement of Operations (Unaudited) Protective Services - Fire A

For the year ended December 31, 2019

	Is	I. Galiano sland Fire rotection	Otter Point Fire Protection	Port Renfrew Fire Protection	S	hirley Fire Protection
Revenue						
Government transfers	\$	197,330	\$ 436,350	\$ 85,460	\$	150,070
Sale of services:						
Recreation revenue		-	-	-		-
Other sales		-	-	54,880		-
Other revenue from own sources:						
Interest earnings		1,003	1,192	434		753
Other revenue		-	-	-		-
Grants in lieu of taxes		290		1,006		_
Total Revenue		198,623	437,542	141,780		150,823
Expenses						
General administration		4,359	7,639	4,211		3,199
Other operating expenses		57,224	290,705	73,148		62,458
Salaries and wages		62,673	4,363	26,067		8,348
MFA reserve		151		12		_
Total Expenses		124,407	302,707	103,438		74,005
Net Revenue (Expenses)		74,216	134,835	38,342		76,818
Transfers to own funds:						
Transfers to capital		5,907	1,221	-		-
Transfers to reserve		-	31,638	-		24,520
Transfers to ERF		7,228	99,470	34,533		51,629
Transfers from own funds:		•	,	,		•
Debt charges:						
Interest on short term debt		856	2,506	159		669
Interest on long term debt		20,405	-	1,652		-
Principal		28,466	-	1,998		-
Annual Surplus (Deficit)		11,354	-	-		-
Accumulated surplus (deficit), beginning of year		10,300	-	-		-
Accumulated Surplus, end of year	\$	21,654	\$ -	\$ -	\$	-

## General Revenue FundStatement of Operations (Unaudited) Protective Services - Fire A

For the year ended December 31, 2019

	Willis Point East Sooke Fire Fire Protection Protection			2019 Budget		)19 tual		2018 Actual	
\$	130,830	\$	411,020	\$	1,411,040	\$ 1,4	11,060	\$	1,366,880
	-		48,582		45,440		48,582		52,828
	-		-		54,880		54,880		58,630
	1,375		2,096		2,750		6,853		5,561
	64,593		25,324		44,250		89,917		49,685
_				_	1,300		1,296	_	1,259
	196,798		487,022		1,559,660	1,6	12,588		1,534,843
	3,966		6,030		29,100		29,404		23,840
	82,281		173,137		786,057	7	38,953		674,242
	10,045		14,320		140,078	1:	25,816		111,651
			500		530		663		606
	96,292		193,987		955,765	8	94,836		810,339
	100,506		293,035		603,895	7	17,752		724,504
	5,799		-		27,350		12,927		10,793
	20,000		-		62,020	i	76,158		82,871
	41,000		141,661		337,210	3	75,521		404,292
	439		1,777		3,530		6,406		4,781
	-		57,150		79,207		79,207		79,207
	-		97,959		128,425	1:	28,423		128,423
	33,268		(5,512)		(33,847)	;	39,110		14,137
	12,915		10,632		33,847		33,847		19,710
\$	46,183	\$	5,120	\$		\$	72,957	\$	33,847

#### General Revenue Fund Statement of Operations (Unaudited) Protective Services - Fire B

For the year ended December 31, 2019

	Durrance Rd Fire Malahat Fire Protection Protection		Pender Island Fire Protection		( Isl	South Galiano land Fire otection		
Revenue								
Government transfers Sale of services:	\$ 2	,990	\$ 65,	720	\$	897,270	\$	346,720
Other revenue from own sources:								
Interest earnings		-		138		1,866		1,773
Other revenue		-		-		800		-
Grants in lieu of taxes		-		-		7,978		-
Total Revenue	2	,990	65,	858		907,914		348,493
Expenses								
General administration		288	1,	972		22,391		5,903
Other operating expenses	2	,529	63,	871		766,997		87,264
Salaries and wages		-		-		-		91,365
Total Expenses	2	,817	65,	843		789,388		184,532
Net Revenue (Expenses)		173		15		118,526		163,961
Transfers to own funds:								
Transfers to capital		-		-		11,500		43,782
Transfers to reserve		173		-		65,790		-
Transfers to ERF		-		-		72,929		118,562
Transfers from own funds:								
Transfers from reserve		-		-		-		-
Debt charges:								
Interest on short term debt		-		10		3,759		1,617
Interest on long term debt		-				-		-
Annual Surplus (Deficit)		-		5		(35,452)		-
Accumulated surplus (deficit), beginning of year		-		134		35,452		-
Accumulated Surplus (Deficit), end of year	\$		\$	139	\$		\$	

#### General Revenue Fund Statement of Operations (Unaudited) Protective Services - Fire B

For the year ended December 31, 2019

ls	Saturna Island Fire Protection		Electoral Area Fire Protection		2019 Budget		2019 Actual	2018 Actual
\$	155,600	\$	142,190		\$	1,610,490	\$ 1,610,490	\$ 1,520,070
	75		1,038			1,460	4,890	6,161
	- 6,753		-			- 14,730	800 14,731	410 14,997
	162,428		143,228	_		1,626,680	1,630,911	1,541,638
	- <b>,</b> -		-, -	_		,,	, , .	, , , , , , , , , ,
	2,698		16,570			49,820	49,822	20,910
	160,001		69,959			1,242,077	1,150,621	986,291
	-			_		102,920	91,365	106,356
	162,699		86,529	_		1,394,817	1,291,808	1,113,557
	(271)		56,699			231,863	339,103	428,081
	_		_			_	55,282	8,610
	_		56,177			65,790	122,140	208,849
	-		-			155,540	191,491	189,140
	-		-			-	-	(10,000)
	-		522			4,410	5,908	4,503
				_		42,000	-	
	(271)		-			(35,877)	(35,718)	26,979
	291		_	_		35,877	35,877	8,898
\$	20	\$	-	_	\$	-	\$ 159	\$ 35,877

# **General Revenue Fund Statement of Operations (Unaudited) Environmental Health**

For the year ended December 31, 2019

	Port Renf Disposa		Refuse Disposal	Storm Water Quality Management Core	Storm Water Quality Management Southern Gulf Islands	Storm Water Quality Management Sooke
Revenue						
Government transfers	\$ 31,8	860	\$ -	\$ 614,221	\$ 43,520	\$ 36,060
Sale of services:						
Refuse revenue	6,4	.03	21,319,959	-	-	-
Recreation revenue		-	28,125	-	-	-
Other revenue from own sources:						
Interest earnings	2	297	69,221	2,736	174	330
Other revenue	37,3	49	6,239,377	-	-	-
Grants in lieu of taxes	3	30		57,659	403	77
Total Revenue	76,2	239	27,656,682	674,616	44,097	36,467
Expenses						
General administration	3,3	19	2,010,693	8,814	1,357	1,184
Other operating expenses	73,5	36	20,389,327	635,883	42,244	14,235
Salaries and wages	,	-	2,544,434	-	-	-
MFA reserve		_	1,397	_	-	-
Recoveries	(15,0	100)	(5,613,832)	-	-	-
Total Expenses	61,8	555	19,332,019	644,697	43,601	15,419
Net Revenue (Expenses) Transfers to own funds:	14,3	84	8,324,663	29,919	496	21,048
Transfers to revenue		-	320,000	-	-	-
Transfers to capital		-	4,349	-	-	-
Transfers to reserve	10,3	61	6,333,109	-	440	20,915
Transfers to ERF	4,0	00	283,000	-	-	-
Transfers from own funds:						
Transfers from reserve Debt charges:		-	11,011	-	-	-
•		23	10,839	2,203	56	133
Interest on short term debt			204,900	۷,۷۵۵	30	133
Interest on long term debt Principal		_	234,723	-	-	-
				07.740		
Annual Surplus (Deficit)		-	944,754	27,716	-	-
Accumulated surplus (deficit), beginning of year		_	-	-	-	-
Accumulated Surplus (Deficit), end of year	\$		\$ 944,754	\$ 27,716	\$ -	\$ -

#### **General Revenue Fund Statement of Operations (Unaudited) Environmental Health**

For the year ended December 31, 2019

Storm Water Quality Management Salt Spring Island		Storm Water Quality Management Saanich Peninsula		2019 Budget		lity ement ich 2019 2019			2018 Actual
\$	21,962	\$ 159,05	55	\$	906,678	\$	906,678	\$ 883,748	
	_		-	1	8,816,500	21	,326,362	20,969,259	
	-		-		25,000		28,125	26,250	
	162	73	31		26,190		73,651	56,913	
	-	,	-		5,642,368	6	,276,726	5,620,525	
	17	5,40	)1		63,887	•	63,887	65,852	
	20.444			_		20			
_	22,141	165,18			5,480,623	20	,675,429	27,622,547	
	000	0.01	- 4		4 000 444	_		070 700	
	386	2,25			1,998,411		,028,004	972,732	
	16,647	133,99	95		1,799,241 2,650,068		,305,867 ,544,434	20,274,357 2,338,015	
	_		_		1,130	2	1,397	1,799	
	_		_	(	5,843,423)	(5.	,628,832)	(5,489,056)	
_	17,033	136,24	16_	2	0,605,427	20	,250,870	18,097,847	
	5,108	28,94	11		4,875,196	8	,424,559	9,524,700	
	-		-		3,253,340		320,000	320,000	
	-		-		-		4,349	2,926,528	
	5,077	24,43	36		934,000	6	,394,338	5,023,894	
	-		-		285,000		287,000	285,000	
	-		-		(38,000)		(11,011)	(430,000)	
	31	98	36		1,233		14,271	1,538	
	-		-		204,900		204,900	307,900	
			_		234,723		234,723	1,135,409	
	_	3,5	19		_		975,989	(45,569)	
	_	0,0	-		-			45,569	
\$		\$ 3,5	19_	\$		\$	975,989	\$ -	
							•		

# General Revenue Fund Statement of Operations (Unaudited) Planning and Development

For the year ended December 31, 2019

	De Co	conomic velopment ommission alt Spring Island	Economic Development Commission Juan de Fuca	Deve Com	onomic lopment mission SGI	С	Electoral Area ommunity Planning	Growth anagement Strategy
Revenue								
Government transfers	\$	166,130	\$ -	\$ 6	64,820	\$	651,590	\$ 384,661
Sale of services:								
Recreation revenue		-	-		-		-	-
Other sales		-	-		-		53,620	-
Other revenue from own sources:								
Interest earnings		483	-		150		1,591	3,204
Other revenue		-	546		-		18,986	-
Grants in lieu of taxes		44	(30)		417		886	21,583
Total Revenue		166,657	516	(	65,387		726,673	409,448
Expenses								
General administration		8,718	-		1,496		44,662	14,834
Other operating expenses		160,850	42	į	56,569		194,349	(38,393)
Salaries and wages		_	_		_		400,460	111,425
Recoveries		-	-		-		(17,040)	
Total Expenses		169,568	42	į	58,065		622,431	87,866
Net Revenue (Expenses) Transfers to own funds:		(2,911)	474		7,322		104,242	321,582
Transfers to revenue		-	-		-		-	-
Transfers to capital		-	-		-		2,415	-
Transfers to reserve		14,876	-		-		117,476	321,097
Transfers to ERF Transfers from own funds:		-	-		-		5,000	-
Transfers from revenue		-	-		-		-	-
Transfers from reserve Debt charges:		(18,000)	-		-		-	-
Interest on short term debt		213	11		370		3,094	1,085
Annual Surplus Deficit)		-	463		6,952		(23,743)	(600)
Accumulated surplus (deficit), beginning of year		-	(463)		-		23,743	600
Accumulated Surplus (Deficit), end of year	\$	_	\$ -	\$	6,952	\$	-	\$ 

## General Revenue Fund Statement of Operations (Unaudited) Planning and Development

For the year ended December 31, 2019

Regional Planning	Geo Spatial Referencing	GIS Information System	Climate Change Development	2019 Budget	2019 Actual	2018 Actual
\$1,168,290	\$ 167,815	\$ 61,550	\$ 449,410	\$3,073,515	\$3,114,266	\$2,758,716
12,800	8,400	-	_	51,000	21,200	9,000
-	· -	-	-	38,060	53,620	59,760
5,890	817	418	2,178	5,300	14,731	12,126
82,271	-	-	_,	1,030	101,803	200
60,617	8,805	3,197	20,572	116,177	116,091	117,632
1,329,868	185,837	65,165	472,160	3,285,082	3,421,711	2,957,434
1,020,000	100,001	00,100	2,.00		<u> </u>	2,001,101
76,531	52,310	7,190	5,272	204,382	211,013	84,313
384,375	76,763	132,444	391,503	1,918,730	1,358,502	1,407,249
628,373		306,665	22,437	1,922,470	1,469,360	1,387,754
(166,560)	-	(465,890)		(656,470)	(649,490)	(601,563)
922,719	129,073	(19,591)	419,212	3,389,112	2,389,385	2,277,753
407,149	56,764	84,756	52,948	(104,030)	1,032,326	679,681
-	-	1	-	-	1	7,647
99,865	-	-	-	-	102,280	-
153,809	-	-	-	125,420	607,258	676,174
10,000	56,371	78,743	-	85,290	150,114	102,765
-	_	-	-	-	-	(7,646)
36,000	-	-	-	296,400	(54,000)	(11,562)
5,505	393	6,012	1,795	5,540	18,478	9,626
173,970	_	_	51,153	(23,880)	208,195	(97,323)
	-	-		23,880	23,880	121,203
\$ 173,970	\$ -	\$ -	\$ 51,153	\$ -	\$ 232,075	\$ 23,880

#### General Revenue Fund Statement of Operations (Unaudited) Recreation and Cultural Services, Regional Parks

For the year ended December 31, 2019

	Regional Parks	2019 Budget	2019 Actual	2018 Actual
Revenue				
Government transfers	\$12,888,469	\$12,888,469	\$12,888,469	\$12,298,800
Sale of services:				
Recreation revenue	109,971	73,000	109,971	107,519
Other sales	258	500	258	1,150
Other revenue from own sources:				
Interest earnings	24,488	9,830	24,488	25,774
Other revenue	478,001	320,190	478,001	356,851
Grants in lieu of taxes	660,233	660,233	660,233	657,712
Total Revenue	14,161,420	13,952,222	14,161,420	13,447,806
Expenses				
General administration	468,028	468,030	468,028	297,250
Other operating expenses	2,073,525	2,159,949	2,073,525	2,126,440
Salaries and wages	5,343,999	5,785,630	5,343,999	5,428,595
MFA reserve	1,081	16,230	1,081	40,781
Recoveries	(92,285)	(92,280)	(92,285)	
Total Expenses	7,794,348	8,337,559	7,794,348	7,801,636
Net Revenue (Expenses)	6,367,072	5,614,663	6,367,072	5,646,170
Transfers to own funds:	, ,	, ,		, ,
Transfers to capital	110,000	110,000	110,000	98,000
Transfers to reserve	5,809,617	5,089,303	5,809,617	5,190,318
Transfers to ERF	25,000	25,000	25,000	275,000
Transfers from reserve	-	(29,930)	-	(81,690)
Debt charges:		, , ,		,
Interest on short term debt	33,639	18,000	33,639	53,793
Interest on long term debt	143,640	157,115	143,640	80,640
Principal	245,176	245,175	245,176	30,109
Annual Surplus (Deficit)	-	-	-	-
Accumulated surplus (deficit), beginning of year	_		-	-
Accumulated Surplus (Deficit), end of year	<u> </u>	\$ -	\$ -	\$ -

# General Revenue Fund Statement of Operations (Unaudited) Recreation and Cultural Services, Panorama Recreation Services

For the Year Ended December 31, 2019

	Panorama Administration			Panorama Community Recreation Programs	Panorama Second Pool Service	
Revenue						
Government transfers	\$ 4,834,316	\$ -	\$ -	\$ 5,283	\$ -	
Sale of services:						
Recreation revenue	338,173	212,888	719,186	1,786,419	-	
Other sales	8,994	1,507	1,250	30,344	-	
Other revenue from own sources:						
Interest earnings	16,161	261	-	-	2,860	
Other revenue	52,124	689,084	449,005	237,321	-	
Grants in lieu of taxes	170,910			-	-	
Total Revenue	5,420,678	903,740	1,169,441	2,059,367	2,860	
Expenses						
General administration	(248,414)	204,631	204,631	204,625	-	
Other operating expenses	1,148,456	1,181,182	1,209,104	1,636,748	(1)	
Salaries and wages	2,616,596	190,112	852,359	1,258,800	-	
MFA reserve	-	261	_	_	2,860	
Recoveries	(3,127,280)	-	-	-	-	
Total Expenses	389,358	1,576,186	2,266,094	3,100,173	2,859	
Net Revenue (Expenses) Transfers to own funds:	5,031,320	(672,446)	(1,096,653)	(1,040,806)	1	
Transfers to capital	7,575	775,086	- 188,247	40,000	_	
Transfers to reserve	7,373	132,000	132,000	132,000	-	
Transfers to ERF	-	132,000	132,000	132,000	-	
Transfers from reserve Debt charges:	-	-	-	-	-	
Interest on short term debt	18,519	-	-	-	(4,468)	
Interest on long term debt	-	30,240	-	-	262,779	
Principal	-	58,068	-	-	449,370	
Annual Surplus (Deficit)	5,005,226	(1,667,840)	(1,416,900)	(1,212,806)	(707,680)	
Accumulated Surplus (Deficit), end of year	\$ 5,005,226	\$ (1,667,840)	\$(1,416,900)	\$(1,212,806)	\$ (707,680)	

# General Revenue Fund Statement of Operations (Unaudited) Recreation and Cultural Services, Panorama Recreation Services

For the Year Ended December 31, 2019

	2019 Budget		2019 Actual	2018 Actual
\$	4,834,316	\$	4,839,599	\$ 4,740,242
	2,849,120		3,056,666	2,951,679
	38,920		42,095	49,014
	11,460		19,282	17,825
	1,282,673		1,427,534	1,314,193
	170,910		170,910	191,782
	9,187,399		9,556,086	9,264,735
	365,472		365,473	233,950
	5,637,516		5,175,489	5,039,846
	4,758,947		4,917,867	4,521,609
	2,460		3,121	2,852
_	(3,210,952)		(3,127,280)	(2,921,235)
_	7,553,443		7,334,670	6,877,022
	1,633,956		2,221,416	2,387,713
	-		-	811
	399,255		1,010,908	1,156,164
	396,000		396,000	325,000
	-		-	(1,236)
	9,120		14,051	(10,606)
	322,142		293,019	410,142
	507,439		507,438	507,438
	_		_	_
_		<u> </u>		Φ.
\$		\$	-	\$ -

# General Revenue Fund Statement of Operations (Unaudited) Recreation and Cultural Services, Juan De Fuca Recreation Complex

For the year ended December 31, 2019

		,	Juan de Fuca Public
		n de Fuca I rling Rink	Building/Tech Wing
Revenue			
Government transfers	\$ - \$	- (	-
Sale of services:			
Other revenue from own sources:			
Interest earnings	-	-	-
Grants in lieu of taxes	-	-	
Total Revenue	-	-	
Expenses			
Salaries and wages	-	-	
Net Revenue (Expenses)	-	-	-
Transfers to own funds:			
Debt charges:			
Annual Surplus (Deficit)	-	-	-
Accumulated surplus (deficit), beginning of year	25	(76)	873
Accumulated Surplus (Deficit), end of year	\$ 25 \$	(76)	873

# General Revenue Fund Statement of Operations (Unaudited) Recreation and Cultural Services, Juan De Fuca Recreation Complex

For the year ended December 31, 2019

	2019 Budget	2019 Actual		2018 Actual		
\$	-	\$	-	\$	(32,607)	
	- (822)		-		897	
	(822)		_		(31,710)	
			_		77	
	(822)		-		(31,787)	
_	(822)		_		(31,787)	
	822	8	322		32,609	
\$	-	\$ 8	322	\$	822	

#### General Revenue Fund Statement of Operations (Unaudited) Recreation and Cultural Services, Sooke Recreation Complex

For the year ended December 31, 2019

	SEAPARC	2019 Budget	2019 Actual	2018 Actual
Revenue				
Government transfers	\$2,777,899	\$2,769,509	\$2,777,899	\$2,669,340
Sale of services:				
Recreation revenue	833,058	805,710	833,058	783,780
Other sales	5,028	13,560	5,028	10,466
Other revenue from own sources:				
Interest earnings	6,096	4,370	6,096	8,460
Other revenue	363,308	387,440	363,308	380,758
Grants in lieu of taxes	5,024	5,024	5,024	5,277
Total Revenue	3,990,413	3,985,613	3,990,413	3,858,081
Expenses				
General administration	179,916	179,919	179,916	128,890
Grants in aid	400	2,000	400	680
Other operating expenses	711,251	897,884	711,251	831,220
Salaries and wages	2,359,733	2,399,770	2,359,733	2,256,060
MFA reserve	159	100	159	146
Recoveries	(2,590)	(2,590)	(2,590)	(2,570)
Total Expenses	3,248,869	3,477,083	3,248,869	3,214,426
Net Revenue (Expenses) Transfers to own funds:	741,544	508,530	741,544	643,655
Transfers to capital	60,000	-	60,000	-
Transfers to reserve	524,119	370,000	524,119	535,143
Transfers to ERF	90,000	90,000	90,000	90,000
Transfers from reserve Debt charges:	-	(15,000)	-	(585)
Interest on short term debt	13,459	9,560	13,459	10,221
Interest on long term debt	18,480	18,480	18,480	18,480
Principal	35,486	35,490	35,486	35,486
Annual Surplus (Deficit)		_	_	(45,090)
Accumulated surplus (deficit), beginning of year	_	-	_	45,090
Accumulated Surplus (Deficit), end of year	\$ -	\$ -	\$ -	\$ -

# General Revenue Fund Statement of Operations (Unaudited) Recreation and Cultural Services, Juan De Fuca Electorial Area

For the year ended December 31, 2019

	Juan de Fuca Electoral Area Community Parks	Juan de Fuca Electoral Area Community Recreation	2019 Budget	2019 Actual	2018 Actual
Revenue					
Government transfers	\$ 192,960	\$ 65,150	\$ 248,110	\$ 258,110	\$ 328,954
Sale of services:					
Other revenue from own sources:					
Interest earnings	510	547	650	1,057	1,357
Other revenue	2,538	20,698	-	23,236	18,702
Grants in lieu of taxes	262		260	262	272
Total Revenue	196,270	86,395	249,020	282,665	349,285
Expenses					
General administration	9,374	2,933	12,300	12,307	7,124
Other operating expenses	59,809	29,121	101,020	88,930	75,597
Salaries and wages	86,945	48,553	134,250	135,498	93,536
Total Expenses	156,128	80,607	247,570	236,735	176,257
Net Revenue (Expenses) Transfers to own funds:	40,142	5,788	1,450	45,930	173,028
Transfers to capital	10,000	-	-	10,000	170,311
Transfers to reserve	10,000	-	(10,000)	10,000	-
Transfers to ERF	19,278	5,435	11,000	24,713	7,330
Debt charges:	•	•	•	•	•
Interest on short term debt	864	353	450	1,217	687
Annual Surplus (Deficit)	-	-	_	-	(5,300)
Accumulated surplus (deficit), beginning of year				-	5,300
Accumulated Surplus (Deficit), end of year	\$ -	\$ -	\$ -	\$ -	\$ -

# General Revenue Fund Statement of Operations (Unaudited) Recreation and Cultural Services, Salt Spring Island Parks and Recreation

For the year ended December 31, 2019

	Co	alt Spring Island ommunity ecreation	alt Spring Island ommunity Parks	alt Spring Island ommunity Pool	Is L C	alt Spring land Park and and ommunity ecreation
Revenue						
Government transfers Sale of services:	\$	44,260	\$ 377,840	\$ 840,211	\$	652,719
Recreation revenue		176,999	-	280,516		-
Other sales		30	-	-		4
Other revenue from own sources:						
Interest earnings		191	645	2,059		3,556
Other revenue		4,306	130,237	1,096		13,389
Grants in lieu of taxes		33	285	631		491
Total Revenue		225,819	509,007	1,124,513		670,159
Expenses						
General administration		19,892	69,999	(15,756)		122,570
Other operating expenses		133,552	29,460	353,946		242,592
Salaries and wages		72,141	397,327	559,889		143,092
MFA reserve		-	-	1,050		-
Total Expenses		225,585	496,786	899,129		508,254
Net Revenue (Expenses) Transfers to own funds:		234	12,221	225,384		161,905
Transfers to capital		_	_	-		_
Transfers to reserve		_	3,830	(4,001)		(144,251)
Transfers to ERF		_	6,450	25,000		15,000
Debt charges:						
Interest on short term debt		234	1,941	5,804		2,654
Interest on long term debt		-	-	45,750		-
Principal		_	-	144,829		
Annual Surplus (Deficit)		_	_	_		-
Accumulated surplus (deficit), beginning of year			 			
Accumulated Surplus (Deficit), end of year	\$	_	\$ -	\$ -	\$	-

# General Revenue Fund Statement of Operations (Unaudited) Recreation and Cultural Services, Salt Spring Island Parks and Recreation

For the year ended December 31, 2019

2019 Budget	2019 Actual	2018 Actual
\$ 1,914,030	\$ 1,915,030	\$ 1,871,800
328,910	457,515	344,257
-	34	31
2,040	6,451	5,798
128,910	149,028	133,907
1,440	1,440	1,521
2,375,330	2,529,498	2,357,314
203,670	196,705	159,366
875,220	759,550	775,579
861,950	1,172,449	963,675
1,000	1,050	960
1,941,840	2,129,754	1,899,580
433,490	399,744	457,734
-	-	8,862
191,390	152,082	229,214
46,450	46,450	24,000
5,070	10,633	9,169
45,750	45,750	45,750
144,830	144,829	144,829
-	-	(4,090)
	-	4,090
\$ -	\$ -	\$ -

# **General Revenue Fund Statement of Operations (Unaudited) Recreation and Cultural Services, Southern Gulf Islands**

For the year ended December 31, 2019

	Galiano Island ommunity Parks	Co	Galiano Island Immunity Icreation	Co	yne Island ommunity ecreation	lyne Island ommunity Parks
Revenue						
Government transfers Sale of services:	\$ 90,020	\$	36,800	\$	32,670	\$ 79,760
Recreation revenue	-		-		-	500
Other sales Other revenue from own sources:	-		-		-	-
Interest earnings	564		5		64	790
Other revenue	670		-		-	9,353
Grants in lieu of taxes	25		14		28	69
Total Revenue	91,279		36,819		32,762	90,472
Expenses						
General administration	1,894		1,177		1,340	2,824
Other operating expenses	61,561		35,740		30,265	78,831
Salaries and wages	-		-		-	3,053
Total Expenses	63,455		36,917		31,605	84,708
Net Revenue (Expenses) Transfers to own funds:	27,824		(98)		1,157	5,764
Transfers to capital	-		-		-	-
Transfers to reserve  Debt charges:	27,566		-		-	6,397
Interest on short term debt	258		287		6	326
Annual Surplus (Deficit)	-		(385)		1,151	(959)
Accumulated surplus (deficit), beginning of year	-		456		1,741	19,126
Accumulated Surplus (Deficit), end of year	\$ -	\$	71	\$	2,892	\$ 18,167

#### General Revenue Fund Statement of Operations (Unaudited) Recreation and Cultural Services, Southern Gulf Islands

For the year ended December 31, 2019

Co	nder Island ommunity ecreation	Souti	orth & h Pender id Parks	Saturna Island ommunity Parks	and Island nunity Community 2019 2019						2018 Actual
\$	150,530	\$	58,380	\$ 18,860	\$	9,940	\$	476,960	\$	476,960	\$ 408,140
	-		-	-		-		380		500	4,566
	1,775		-	-		-		-		1,775	896
	1,169		356	178		39		900		3,165	1,645
	(100)		_	_		500		3,510		10,423	25,778
	916		490	1,095		350		2,990		2,987	3,313
	154,290		59,226	20,133		10,829		484,740		495,810	444,338
	2,882		1,887	1,073		801		13,870		13,878	11,370
	87,640		57,407	14,291		9,778		419,294		375,513	386,453
_	-			-			_	3,280		3,053	6,622
	90,522		59,294	15,364		10,579		436,444		392,444	404,445
	63,768		(68)	4,769		250		48,296		103,366	39,893
	63,306		-	4,866		-		49,470		68,172	7,488
	-		-	3,702		-		25,710		37,665	28,765
_	462		23	18		52		610		1,432	1,376
	-		(91)	(3,817)		198		(27,494)		(3,903)	2,264
			987	3,817		1,367		27,494		27,494	25,230
\$		\$	896	\$ -	\$	1,565	\$		\$	23,591	\$ 27,494

# General Revenue Fund Statement of Operations (Unaudited) Recreation and Cultural Services

For the year ended December 31, 2019

	Vancouver Island Regional Library	Ro	oyal Theatre	McPherson Theatre	Sooke Regional Museum	Greater Victoria Library
Revenue						
Government transfers	\$ 309,740	\$	580,000	\$ 750,000	\$ 188,820	\$ 30,100
Sale of services:						
Other sales	-		-	-	-	-
Other revenue from own sources:						
Interest earnings	469		289	1,638	8	2
Other revenue	-		-	-	-	-
Grants in lieu of taxes	296		-	36,410	315	80
Total Revenue	310,505		580,289	788,048	189,143	30,182
Expenses						
General administration	4,444		22,933	31,617	3,742	921
Other operating expenses	303,926		77,094	318,343	185,710	29,261
Salaries and wages	-		-	-	-	
MFA reserve	_		_	_	_	_
Recoveries	_		_	_	_	_
Total Expenses	308,370	_	100,027	 349,960	 189,452	30,182
Net Revenue (Expenses)	2,135		480,262	438,088	(309)	_
Transfers to own funds:	,		, -	,	()	
Transfers to capital	-		97,000	84,000	-	-
Transfers to reserve	_		383,000	354,088	_	-
Transfers to ERF	_		· -	· <u>-</u>	_	_
Transfers from own funds:						
Transfers from reserve	-		-	-	-	-
Debt charges:						
Interest on short term debt	2,275		262	-	12	4
Interest on long term debt	-		-	-	-	-
Principal	-		-	_	-	-
Annual Surplus (Deficit)	(140)	)	_	_	(321)	(4)
Accumulated surplus (deficit), beginning of year	(727)	,	_	_	374	8
Accumulated Surplus (Deficit), end of year	\$ (867)		-	\$ -	\$ 53	\$ 4

#### General Revenue Fund Statement of Operations (Unaudited) Recreation and Cultural Services

For the year ended December 31, 2019

	Salt Spring and Library	So	uthern Gulf Islands Library	Galiano and Library	Arts Development	Salt Spring Island Arts				2019 Actual	2018 Actual
\$	618,940	\$	173,720	\$ 58,030	\$2,622,187	\$	93,580		\$5,425,117	\$5,425,117	\$5,312,279
	-		-	-	5,000		-		-	5,000	15,000
	1,633		74	331	1,744		36		1,080	6,224	5,840
	-		-	2,893	· <u>-</u>		-		404,520	2,893	-
	448		1,634	19	188,471		70		227,741	227,743	196,884
	621,021		175,428	61,273	2,817,402		93,686		6,058,458	5,666,977	5,530,003
	8,622		3,563	1,588	45,292		1,927		124,722	124,649	62,702
	400,281		173,464	19,466	2,490,665		91,621		4,113,525	4,089,831	4,072,264
	-		· -	228	261,299		-		276,174	261,527	247,802
	722		-	84	_		-		60,650	806	736
	-		-	-	(12,760)		-		(12,760)	(12,760)	-
	409,625		177,027	21,366	2,784,496		93,548		4,562,311	4,464,053	4,383,504
	211,396		(1,599)	39,907	32,906		138		1,496,147	1,202,924	1,146,499
	_		_	-	-		-		181,000	181,000	232,000
	13,584		-	12,308	27,701		-		741,910	790,681	719,562
	-		-	-	-		-		-	-	1,330
	-		-	-	-		-		-	-	(26,319)
	481		_	182	5,205		8		6,500	8,429	7,428
	74,975		-	11,935	-		-		266,910	86,910	86,910
_	122,356		-	15,482	-				302,357	137,838	137,838
	_		(1,599)	-	-		130		(2,530)	(1,934)	(12,250)
	-		2,738	-	-		137	-	2,530	2,530	14,780
\$		\$	1,139	\$ 	\$ -	\$	267	_	\$ -	\$ 596	\$ 2,530

# **General Revenue Fund Statement of Operations (Unaudited) Fiscal Services**

For the year ended December 31, 2019

	Local Debt Services	ssip Island Electricity	2019 Budget	2019 Actual	2018 Actual
Revenue					
Government transfers	\$4,905,920	\$ 57,420	\$15,016,907	\$14,963,340	\$15,506,790
Other revenue from own sources:					
Interest earnings	70,350	 391	52,780	70,741	65,127
Total Revenue	4,976,270	57,811	15,069,687	15,034,081	15,571,917
Expenses					
General administration	-	952	950	952	1,170
Other operating expenses	(1)	49	100	48	48
MFA reserve	70,350	199	52,680	70,549	64,955
Total Expenses	70,349	1,200	53,730	71,549	66,173
Net Revenue (Expenses)	4,905,921	56,611	15,015,957	14,962,532	15,505,744
Debt charges:					
Interest on short term debt	-	116	127	116	101
Interest on long term debt	6,219,410	20,735	6,293,713	6,240,145	6,387,770
Principal	8,686,511	 35,708	8,722,217	8,722,219	9,117,733
Annual Surplus (Deficit)	-	52	(100)	52	140
Accumulated surplus (deficit), beginning of year	-	 100	100	100	(40)
Accumulated Surplus (Deficit), end of year	\$ -	\$ 152	\$ -	\$ 152	\$ 100

# **General Revenue Fund Statement of Operations (Unaudited) Land Bank and Housing**

For the Year Ended December 31, 2019

	Land Bank & Housing	2019 Budget	2019 Actual	2018 Actual
Revenue				
Government transfers Sale of services:	\$ 2,673,337	\$ 2,583,982	\$ 2,673,337	\$ 2,357,231
Recreation revenue Other revenue from own sources:	45,836	34,480	45,836	36,235
Interest earnings	95,932	17,244	95,932	60,544
Other revenue	63,000	63,000	63,000	63,000
Grants in lieu of taxes	130,167	130,167	130,167	129,072
Total Revenue	3,008,272	2,828,873	3,008,272	2,646,082
Expenses				
General administration	65,771	65,771	65,771	37,066
Other operating expenses	435,032	3,563,756	435,032	843,421
Salaries and wages	661,983	787,945	661,983	488,066
MFA reserve	2,393	1,920	2,393	2,188
Recoveries	(442,538)	(465,514)	(442,538)	(409,786)
Total Expenses	722,641	3,953,878	722,641	960,955
Net Revenue (Expenses) Transfers to own funds:	2,285,631	(1,125,005)	2,285,631	1,685,127
Transfers to capital	6,936	10,000	6,936	22,125
Transfers to reserve	-	-	-	25,989
Transfers to ERF	2,000	2,000	2,000	2,000
Debt charges:				
Interest on short term debt	3,596	1,186	3,596	2,584
Interest on long term debt	207,086	207,086	207,086	207,086
Principal	802,377	802,377	802,377	802,377
Annual Surplus (Deficit)	1,263,636	(2,147,654)	1,263,636	622,966
Accumulated surplus (deficit), beginning of year	2,147,654	2,147,654	2,147,654	1,524,688
Accumulated Surplus (Deficit), end of year	\$ 3,411,290	\$ -	\$ 3,411,290	\$ 2,147,654

#### **General Revenue Fund Statement of Operations (Unaudited) Small Craft Harbours, Transit and Transport**

For the year ended December 31, 2019

	Southern Gulf Islands Small Craft Harbours	Salt Spring Island Small Craft Harbours	Salt Spring Island Transit and Transport	2019 Budget	2019 Actual	2018 Actual
Revenue						
Government transfers Sale of services:	\$ 250,190	\$ 30,610	\$ 384,190	\$ 664,990 \$	664,990	\$ 1,225,910
Recreation revenue	84,303	-	-	84,000	84,303	90,413
Other sales Other revenue from own sources:	-	-	222,244	211,680	222,244	211,024
Interest earnings	2,403	369	3,029	1,830	5,801	8,193
Other revenue	7,532	-	-	7,000	7,532	9,014
Grants in lieu of taxes	5,205	39	463	5,700	5,707	5,917
Total Revenue	349,633	31,018	609,926	975,200	990,577	1,550,471
Expenses						
General administration	6,184	1,625	30,454	38,240	38,263	36,560
Other operating expenses	128,772	7,066	484,929	698,620	620,767	593,191
Salaries and wages	-	-		1,530	-	293
Total Expenses	134,956	8,691	515,383	738,390	659,030	630,044
Net Revenue (Expenses) Transfers to own funds:	214,677	22,327	94,543	236,810	331,547	920,427
Transfers to capital	-	-	-	-	-	350,000
Transfers to reserve	214,616	22,275	113,425	273,100	350,316	569,546
Transfers from reserve Debt charges:	-	-	(20,873)	(37,280)	(20,873)	-
Interest on short term debt	61	52	1,991	990	2,104	881
Annual Surplus (Deficit)	-	-	_	-	-	-
Accumulated surplus (deficit), beginning of year	-	-			-	-
Accumulated Surplus (Deficit), end of year	\$ -	\$ -	\$ -	\$ - \$		\$ -

For the year ended December 31, 2019

	Septage Disposal Facilities	S	SI Septage Disposal	Trunk Sewers and Sewage Disposal Operations and Maintenance	Trunk Sewers and Sewage Disposal Debt		Ganges Sewer System
Revenue							
Government transfers	\$ 228,636	\$	310,090	\$12,252,723	\$33,795,784	\$	54,130
Sale of services:							
Other sales	103,849		506,456	-	-		905,650
Other revenue from own sources:							
Interest earnings	6,505		705	31,246	95,336		1,680
Other revenue	1,850		-	66,752	748,164		679
Grants in lieu of taxes	11,822		393	425,989	997,533		168
Total Revenue	352,662		817,644	12,776,710	35,636,817		962,307
Expenses							
General administration	15,663		17,847	192,937	19,680		28,502
Other operating expenses	332,613		642,617	11,852,416	551,036		722,263
Salaries and wages	_		-	646	105,032		_
MFA reserve	_		613	-	631,708		3,376
Recoveries	-		-	(155,930)	-		-
Total Expenses	348,276		661,077	11,890,069	1,307,456		754,141
Net Revenue (Expenses) Transfers to own funds:	4,386		156,567	886,641	34,329,361		208,166
Transfers to capital	200,000		-	-	27,987,956		_
Transfers to reserve	-		2,810	867,494	-		27,160
Transfers to ERF	_		· -	213,373	-		· -
Transfers from own funds:				,			
Transfers from revenue	_		-	-	(320,000)	)	_
Transfers from capital	_		-	-	11,100,000)	1	_
Transfers from reserve	_		(28,000)	(314,948)	-		(58,966)
Debt charges:			, ,	,			, , ,
Interest on short term debt	520		797	63,905	698,456		6,616
Interest on long term debt	-		85,425	-	2,919,354		112,200
Principal	-		104,876	-	14,327,760		121,156
Annual Surplus (Deficit)	(196,134)		(9,341)	56,817	(184,165)		-
Accumulated surplus (deficit), beginning of year	301,641		-	71,539	410,169		-
Accumulated Surplus (Deficit), end of year	\$ 105,507	\$	(9,341)	\$ 128,356	\$ 226,004	\$	-

For the year ended December 31, 2019

	Malaview Estates Sewer System	N	lagic Lake Estates Sewer System	rt Renfrew Sewer System		2019 Budget	2019 Actual	2018 Actual
\$	-	\$	526,770	\$ 45,620		\$47,213,752	\$ 47,213,753	\$42,696,376
	138,776		240,887	46,875		1,874,770	1,942,493	1,812,663
	1,008		1,587	18		45,458	138,085	216,630
	660		611	28		1,277,280	818,744	1,009,360
	-		718	1,040		1,438,119	1,437,663	1,284,085
	140,444		770,573	93,581		51,849,379	51,550,738	47,019,114
	5,503		19,189	3,338		302,659	302,659	259,708
	103,016		550,427	89,676		16,849,833	14,844,064	15,118,040
	-		368	-		412,909	106,046	3,331
	24		367	-		617,860	636,088	192,782
	-		(10,200)			(1,302,337)	(166,130)	(193,907)
	108,543		560,151	93,014		16,880,924	15,722,727	15,379,954
	31,901		210,422	567		34,968,455	35,828,011	31,639,160
	-		-	-		27,601,366	28,187,956	25,566,889
	27,423		43,881	220		616,684	968,988	1,895,709
	-		-	-		215,704	213,373	344,048
	-		-	-		(320,000)	(320,000)	(320,000)
	-		-	-		-	(11,100,000)	-
	-		(10,000)	-		(540,736)	(411,914)	(1,692,396)
	140		2,438	347		526,500	773,219	586,379
	1,240		40,640	-		4,007,324	3,158,859	2,125,183
	3,098		133,463			3,644,962	14,690,353	3,017,710
	_		_	_		(783,349)	(332,823)	115,638
	-		_	_		783,349	783,349	667,711
\$	_	\$	_	\$ _		\$ -	\$ 450,526	\$ 783,349
_		·			-		, -	, -

For the year ended December 31, 2019

	ernwood ter Supply	Magic Lake states Water Supply		Saanich Peninsula Water Supply	ighland ter Supply
Revenue					
Government transfers	\$ 18,981	\$ 568,990	\$ 55,570	\$ -	\$ 36,838
Sale of services:					
Other sales	-	336,918	60,188	6,931,284	-
Other revenue from own sources:					
Interest earnings	101	2,362	603	3,094	213
Other revenue	-	9,077	18,836	7	-
Grants in lieu of taxes	-	441	520	-	-
Total Revenue	19,082	917,788	135,717	6,934,385	37,051
Expenses					
General administration	1,373	20,709	5,362	76,912	1,456
Other operating expenses	1	584,550	86,840	5,965,238	(1)
Salaries and wages	-	337	-	637	-
MFA reserve	58	728	-	-	119
Total Expenses	1,432	606,324	92,202	6,042,787	1,574
Net Revenue (Expenses) Transfers to own funds:	17,650	311,464	43,515	891,598	35,477
Transfers to capital	-	-	-	_	-
Transfers to reserve	-	90,841	43,295	825,627	-
Transfers to ERF Transfers from own funds:	-	-	-	50,000	-
Transfers from capital	-	-	-	-	-
Transfers from reserve Debt charges:	-	(3,000)	-	-	-
Interest on short term debt	(407)	3,972	220	15,971	(1,017)
Interest on long term debt	7,910	91,802	_	- -	15,448
Principal Principal	9,739	127,849	_	_	20,010
Annual Surplus (Deficit)	408	_	_	_	1,036
Accumulated surplus (deficit), beginning of year	43			-	84
Accumulated Surplus (Deficit), end of year	\$ 451	\$ -	\$ -	\$ -	\$ 1,120

For the year ended December 31, 2019

S	rt Renfrew Snuggery ove Water Supply	Lyall Harbour/Boot Cove Water Supply	Sticks Allison Galiano Island Water Supply	Highland/Fernwood Water Supply	2019 Budget	2019 Actual	2018 Actual
\$	1,719	\$ 149,180	\$ 5,000	\$ 55,000	\$ 861,279	\$ 891,278	\$ 842,639
•	.,		,	<b>,</b> 00,000	<b>v</b> 001,210	<b>V</b> 001,210	Ψ σ :=,σσσ
	-	102,193	46,803	314,965	7,235,169	7,792,351	7,757,227
	6,011	131	-	205	871	12,720	8,917
	-	343	192	1,010	14,784	29,465	130,325
		638			1,600	1,599	1,687
_	7,730	252,485	51,995	371,180	8,113,703	8,727,413	8,740,795
	712	7,687	2,356	15,659	132,234	132,226	120,875
	23	186,155	56,171	325,294	6,933,094	7,204,271	7,184,655
		100,133	30,171	323,234	0,333,034	974	580
	40	131	-	144	-	1,220	1,191
	775	193,973	58,527	341,097	7,065,328	7,338,691	7,307,301
	6,955	58,512	(6,532)	30,083	1,048,375	1,388,722	1,433,494
	-	27,847	-	-	-	27,847	-
	-	-	3,205	19,000	660,230	981,968	1,084,303
	-	-	-	-	50,000	50,000	50,000
	(18,849)	_	-	_	(18,143)	(18,849)	_
	-	-	(10,000)	(31,612)	(55,500)	(44,612)	(46,224)
	(1,274)	1,267	263	1,474	15,900	20,469	16,698
	3,900	18,425	-	16,250	153,750	153,735	157,635
	15,061	21,475	-	24,971	219,111	219,105	219,105
	8,117	(10,502)	-	-	23,027	(941)	(48,023)
	(83)	(23,071)	-		(23,027)	(23,027)	24,996
\$	8,034	\$ (33,573)	\$ -	\$ -	\$ -	\$ (23,968)	\$ (23,027)

For the year ended December 31, 2019

	Skana Water Supply		Surfside /ater Supply	В	eddis Water Supply	Fulford Water Supply		Cedars of Tuam Supply	
Revenue									
Government transfers	\$ 23,070	\$	33,150	\$	72,240	\$	74,790	\$	-
Sale of services:									
Other sales	43,440		76,344		149,892		136,888		33,452
Other revenue from own sources:									
Interest earnings	2,444		4,187		347		617		68
Other revenue	239		4,441		256		220		114
Total Revenue	69,193		118,122		222,735		212,515		33,634
Expenses									
General administration	2,892		4,597		8,330		8,471		1,670
Grants in aid	-		-		-		-		-
Other operating expenses	41,593		90,186		156,449		124,995		23,529
Salaries and wages	-		-		-		-		-
MFA reserve	34		76		218		254		-
Recoveries	-		-		-		-		_
Total Expenses	44,519		94,859		164,997		133,720		25,199
Net Revenue (Expenses)	24,674		23,263		57,738		78,795		8,435
Transfers to own funds:	,		,		,		,		,
Transfers to capital	3,140		-		-		-		-
Transfers to reserve	13,968		7,851		5,000		31,252		8,402
Transfers to ERF	-		-		-		-		-
Transfers from own funds:									
Transfers from reserve	(1,500	)	(1,500)		14,514		(8,000)		-
Debt charges:									
Interest on short term debt	(270	)	(397)		957		324		33
Interest on long term debt	2,393		4,384		18,004		15,969		-
Principal	6,943		12,925		48,291		39,250		-
Annual Surplus (Deficit)	-		-		_		_		-
Accumulated surplus (deficit), beginning of year			_						-
Accumulated Surplus (Deficit), end of year	\$ -	\$	-	\$	-	\$	-	\$	-

For the year ended December 31, 2019

edar Lane ter Supply	Wilderness Mountain Water	Regional Water Supply	Regional Water Distribution	2019 Budget	2019 Actual	2018 Actual	
\$ 13,090	\$ 62,090	\$ -	\$ 50,000	\$ 278,430	\$ 328,430	\$ 299,849	
46,825	82,644	33,012,485	18,797,519	50,819,448	52,379,489	51,600,737	
222	116	118,205	(27,719)	33,700	98,487	268,334	
194	259	12,627	240,620	189,400	258,970	343,013	
 60,331	145,109	33,143,317	19,060,420	51,320,978	53,065,376	52,511,933	
2,992	4,908	1,633,713	(13,336)	1,968,776	1,654,237	1,756,224 14	
34,938	121,725	4,391,176	11,598,222	34,076,592	16,582,813	16,870,248	
, -	-	13,647,899	435,009	15,071,292	14,082,908	13,122,073	
33	79	33,616	5,700	70,700	40,010	117,688	
 -	-	(5,106,415)		(23,683,841)	(5,106,415)	(4,688,179)	
 37,963	126,712	14,599,989	12,025,595	27,503,519	27,253,553	27,178,068	
22,368	18,397	18,543,328	7,034,825	23,817,459	25,811,823	25,333,865	
-	-	9,690,140	5,381,217	12,726,923	15,074,497	13,958,285	
12,892	-	-	-	53,860	79,365	78,481	
-	-	274,300	251,115	525,417	525,415	515,112	
-	-	-	(239,785)	(284,785)	(265,299)	(273,363)	
(378)	449	(22,365)	-	26,050	(21,647)	(244,035)	
4,460	9,554	3,145,050	599,500	4,144,182	3,799,314	4,746,857	
5,394	14,033	5,456,203	1,042,778	6,625,812	6,625,817	6,548,212	
_	(5,639)	-	-	-	(5,639)	4,316	
					-	(4,316)	
\$ -	\$ (5,639)	\$ -	\$ -	\$ -	\$ (5,639)	\$ -	

#### **Capital Funds Statement of Financial Position (Unaudited)**

December 31, 2019, with comparative information for 2018

	General Capital	Water Capital	Sewer Capital		2019	2018
Financial Assets						
Receivables:						
Accounts receivable	\$ 39,783,470 \$	37,023,986 \$	46,006,746	\$	122,814,202	76,387,757
Debt recoverable from other authorities						
Debentures:						
District of Sooke	4,192,163	-	-		4,192,163	4,697,202
City of Colwood	9,357,664	-	-		9,357,664	10,031,029
Town of Esquimalt	5,199,439	-	-		5,199,439	6,127,508
District of Highlands	563,567	-	_		563,567	644,030
District of North Saanich	6,162,054	-	_		6,162,054	6,545,686
District of Oak Bay	1,341,588	-	_		1,341,588	1,638,031
District of Saanich	40,587,623	-	-		40,587,623	30,266,692
Town of Sidney	5,326,377	-	_		5,326,377	5,555,087
City of Victoria	65,635,785	-	_		65,635,785	69,716,343
District of Central Saanich	8,792,427	-	_		8,792,427	9,425,488
Town of View Royal	5,811,314			_	5,811,314	6,187,677
	\$ 192,753,471 \$	37,023,986 \$	46,006,746	\$	275,784,203	227,222,530

#### **Capital Funds Statement of Financial Position (Unaudited)**

December 31, 2019, with comparative information for 2018

	General Capital	Water Capital	Sewer Capital	2019	2018
Financial Liabilities					
Payables:					
Trade accounts and accrued liabilities	\$ 1,451,783	\$ 2,055,558	\$ 15,366,061	\$ 18,873,402	\$ 19,597,261
Contractors holdbacks	502,936	291,843	76,095,058	76,889,837	56,858,469
CIAC developer advances for		400.005		400.005	700.000
construction	-	488,095		488,095	728,686
Dahartan isan dha Marisis d Firan	1,954,719	2,835,496	91,461,119	96,251,334	77,184,416
Debentures issued by Municipal Finance Authority	188,684,028	60,483,813	114,658,338	363,826,179	290,031,172
Non-debenture / bank loan	-	-	6,410,000	6,410,000	49,700,000
	188,684,028	60,483,813	121,068,338	370,236,179	339,731,172
	190,638,747	63,319,309	212,529,457	466,487,513	416,915,588
Net Financial Assets (Liabilities)	2,114,724	(26,295,323)	(166,522,711)	(190,703,310)	(189,693,058)
Non-Financial Assets					
Tangible capital assets:					
Engineering structures	127,349,191	526,865,994	211,540,815	865,756,000	842,028,295
Buildings	165,720,253	8,082,772	297,907	174,100,932	124,889,303
Equipment	36,383,639	27,297,410	5,263,119	68,944,168	69,352,423
Vehicles	15,202,381	7,426,518	29,322	22,658,221	21,562,070
Land	139,262,113	84,037,357	20,614,928	243,914,398	240,696,902
Other assets	2,779,816	11,595,691	3,388,197	17,763,704	16,817,064
Assets WIP	15,637,180	14,284,133	469,221,342	499,142,655	289,962,448
	502,334,573	679,589,875	710,355,630	1,892,280,078	1,605,308,505
Inventory of supplies	-	1,057,672		1,057,672	1,049,920
Accumulated Surplus					
Capital funds	\$ 504,449,297	\$ 654,352,224	\$ 543,832,919	\$1,702,634,440	\$1,416,665,367

#### **Capital Funds Statement of Financial Activities (Unaudited)**

For the year ended December 31, 2019, with comparitive information for 2018

	General Capital	Water Capital	Sewer Capital	2019	2018
Revenue					
Government transfers	\$ 32,903,383	\$ (71,480)	\$138,539,233	\$ 171,371,136	52,298,201
Developer contributions	-	3,345,898	-	3,345,898	4,654,953
Interest earnings	733,554	780,796	323,394	1,837,744	947,853
Other revenue	33,704,206	3,299,445	11,250,000	48,253,651	2,972,509
Capitalization of debt	2,826,360	9,474,539	15,979,324	28,280,223	17,119,224
Net Revenue	70,167,503	16,829,198	166,091,951	253,088,652	77,992,740
Transfers to own funds:					
Transfers to revenue	(96,420)	-	(11,102,640)	(11,199,060)	(720,244)
Transfers to reserve	(1,741,480)	(100,933)	(680,676)	(2,523,089)	(3,125,610)
Transfers from own funds:	,	,	,	• • • •	,
Transfers from revenue	1,267,261	15,083,498	28,187,956	44,538,715	43,525,395
Transfers from capital	-	-	-	-	282,368
Transfers from reserve	14,883,606	2,154,782	1,710,376	18,748,764	12,843,983
Transfers from ERF	1,977,786	1,440,088	35,965	3,453,839	4,049,749
Decrease in inventory	-	19,582	_	19,582	(47,464)
Disposal of assets	(1,771,152)	(4,693,619)	(13,481,750)	(19,946,521)	(2,245,904)
Realized loss on sale of investments	(83,129)	(45,066)	(83,614)	(211,809)	<u>-</u>
Annual Surplus	84,603,975	30,687,530	170,677,568	285,969,073	132,555,013
Accumulated surplus, beginning of year	419,845,322	623,664,694	373,155,351	1,416,665,367	1,284,110,354
Accumulated Surplus, end of year	\$504,449,297	\$654,352,224	\$543,832,919	\$1,702,634,440	51,416,665,367

#### **Capital Funds Statement of Capital Financing (Unaudited)**

For the year ended December 31, 2019, with comparitive information for 2018

	General Capital	Water Capital	Sewer Capital	2019	2018
Finances acquired:					
Unexpended funds at beginning of year Long-term debt incurred:	\$ 7,504,585 \$	32,495,699	\$ 36,387,468	\$ 76,387,752	\$ 40,872,000
Bank loan / MFA non-debenture loans Debentures:	-	-	60,250,000	60,250,000	32,000,000
Own portion	14,400,000	-	85,000,000	99,400,000	29,335,000
Member municipalities' portion	13,670,000	-	-	13,670,000	836,630
Transfer from member municipalities for their portion of long-term debt	8,686,508	-	-	8,686,508	9,082,020
Transfer from post capitalization	-	-	-	-	2,560,000
Transfer from current liability to equity - Skirt & Silver Creek	-	3,299,445	-	3,299,445	355,822
Transfers from own funds:					
Sewer Revenue Fund	-	-	28,187,956	28,187,956	25,582,553
General Revenue Fund	1,267,261	-	-	1,267,261	3,878,798
Water Revenue Fund	-	15,103,080	-	15,103,080	14,016,580
Reserve Funds	16,861,392	3,594,870	1,746,342	22,202,604	16,893,732
Capital Funds	-	_	-	-	282,368
Conditional grant from government	32,903,383	(71,480)	138,542,325	171,374,228	52,298,201
Contribution in aid	-	3,345,898	-	3,345,898	4,654,953
Interest earned	650,424	735,729	239,779	1,625,932	947,853
Other	33,603,860	-	-	33,603,860	56,687
Other - sale of land	-	-	11,250,000	11,250,000	-
Donations	100,350	_	-	100,350	-
Temporary borrowings and payables at end of year	1,954,718	2,835,495	91,461,117	96,251,330	77,184,413
	\$ 131,602,481 \$	61,338,736	\$453,064,987	\$646,006,204	\$310,837,610

#### **Capital Funds Statement of Capital Financing (Unaudited)**

For the year ended December 31, 2019, with comparitive information for 2018

	General Capital	Water Capital	Sewer Capital	2019	2018
Finances applied:					
Temporary borrowings and payables at beginning of year	\$ 1,916,678	\$ 5,960,180	\$ 69,307,555	\$ 77,184,413	\$ 37,686,605
Expenditure for fixed assets	65,707,925	18,253,637	222,964,281	306,925,843	182,998,749
Transfers to own funds:					
General Revenue Fund	96,420	-	-	96,420	6,485
Sewer Revenue Fund	-	-	11,102,640	11,102,640	713,759
Reserve Funds	1,741,480	100,933	680,676	2,523,089	3,125,610
Capital Funds	-	-	3,092	3,092	-
Transfer to member municipalities for their portion of debentures	13,670,000	-	_	13,670,000	836,630
Payment of long-term debt on behalf of member municipalities	8,686,508	-	-	8,686,508	9,082,020
Debt paydown (per debt schedule)	-	-	114,290,000	114,290,000	-
Temporary loan paydown	-	-	(11,290,000)	(11,290,000)	-
Unexpended funds at end of year	39,783,470	37,023,986	46,006,743	122,814,199	76,387,752
	\$ 131,602,481	\$ 61,338,736	\$453,064,987	\$646,006,204	\$310,837,610

# Reserve Funds General Government Capital Reserves Statement of Continuity (Unaudited)

For the year ended December 31, 2019

	E	General overnment quipment eplacement Fund	Feasibility Study Reserve	Office Facilities & Equipment Replacement Fund
Opening balance	\$	5,498,484	\$ 21,853	\$ 6,628,076
Add				
Other revenue from own sources:				
Interest earnings		69,700	3,123	230,390
Other revenues		36,908	-	-
Transfers from own funds:				
Transfers from revenue		-	-	685,052
Transfers from reserve		-	-	142,552
Transfers from ERF		727,763		
Total Revenue		834,371	3,123	1,057,994
Deduct				
Debt charges		-	-	19,616
Other operating expenses		-	-	16,119
Transfers to own funds:				
Transfers to capital		791,950	-	(9,631)
Transfers to reserve		-		36,602
Total Expenses		(791,950)	-	(62,706)
Change in Fund Balance		42,421	3,123	995,288
Accumulated Surplus, end of year	\$	5,540,905	\$ 24,976	\$ 7,623,364

# Reserve Funds Fire Protection Capital Reserves Statement of Continuity (Unaudited)

For the year ended December 31, 2019

	Is	rth Pender sland Fire Capital Reserve	Willis Point Fire & Recreation Capital Reserve	Shirley Fire Capital Reserve	East Sooke Fire Capital Reserve
Opening balance	\$	360,343	\$ 184,463	\$ 34,709	\$ 19,117
Add					
Other revenue from own sources:					
Interest earnings		11,848	4,643	960	843
Other revenues		-	-	-	-
Transfers from own funds:					
Transfers from revenue		65,791	20,000	24,520	-
Transfers from capital		-	-	-	4,983
Transfers from reserve		-	-	-	92,000
Transfers from ERF		-	-	-	
Total Revenue		77,639	24,643	25,480	97,826
Deduct					
Debt charges		-	-	-	(32)
Other operating expenses		892	218	58	109
Transfers to own funds:					
Transfers to capital		9,997	85,000	7,914	72,909
Total Expenses		10,889	85,218	7,972	73,050
Change in Fund Balance		66,750	(60,575)	17,508	24,776
Accumulated Surplus, end of year	\$	427,093	\$ 123,888	\$ 52,217	\$ 43,893

#### Reserve Funds Fire Protection Capital Reserves Statement of Continuity (Unaudited)

For the year ended December 31, 2019

			Fire		
	Fir	th Galiano e Capital Reserve	Protection Equipment Replacement Fund	Port Renfrew Fire Capital Reserve	Otter Point Fire Capital Reserve
Opening balance	\$	59,446	\$ 1,557,577	\$ 44,560	\$ 90,057
Add					
Other revenue from own sources:					
Interest earnings		1,801	22,257	1,349	2,281
Other revenues		-	27,323	-	-
Transfers from own funds:					
Transfers from revenue		-	-	-	31,638
Transfers from capital		-	-	-	-
Transfers from reserve		-	-	-	-
Transfers from ERF		-	576,206		
Total Revenue		1,801	625,786	1,349	33,919
Deduct					
Debt charges		-	-	-	-
Other operating expenses		128	-	95	140
Transfers to own funds:					
Transfers to capital		-	281,555		25,000
Total Expenses		128	281,555	(95)	(25,140)
Change in Fund Balance		1,673	344,231	1,254	8,779
Accumulated Surplus, end of year	\$	61,119	\$ 1,901,808	\$ 45,814	\$ 98,836

#### Reserve Funds Protective General Capital Reserves Statement of Continuity (Unaudited)

	outhern Gulf Islands Emergency Capital Reserve	Salt Spring Island Emergency Capital Reserve	Family Court Building Capital Reserve	Protective General Equipment Replacement Fund
Opening balance	\$ 185,204	\$ 52,518	\$ 190,865	\$ 1,243,736
Add				
Other revenue from own sources:				
Interest earnings	5,609	1,422	6,502	17,237
Other revenues	-	-	-	11,993
Transfers from own funds:				
Transfers from revenue	12,501	-	83,741	-
Transfers from ERF	-	-	-	647,943
Total Revenue	18,110	1,422	90,243	677,173
Deduct				
Other operating expenses	398	86	459	-
Transfers to own funds:				
Transfers to capital	-	12,705	40,000	149,608
Total Expenses	398	12,791	40,459	149,608
Change in Fund Balance	17,712	(11,369)	49,784	527,565
Accumulated Surplus, end of year	\$ 202,916	\$ 41,149	\$ 240,649	\$ 1,771,301

#### Reserve Funds Transportation Capital Reserves Statement of Continuity (Unaudited)

	Isl Cr	uthern Gulf ands Small aft Harbour Capital Reserve	Salt Spring Island Harbours Capital Reserve	Salt Spring Island Transportation Capital Reserve	Salt Spring Island Transit Capital Reserve
Opening balance	\$	617,065	\$ 97,560	\$ 1,206,862	\$ 28,270
Add					
Other revenue from own sources:					
Interest earnings		19,079	2,955	36,955	891
Transfers from own funds:					
Transfers from revenue		214,615	22,276	99,425	9,000
Transfers from capital		381,091	24,330	53,514	4,581
Total Revenue		614,785	49,561	189,894	14,472
Deduct					
Other operating expenses		14,516	210	2,592	62
Transfers to own funds:					
Transfers to capital		751,200		-	
Total Expenses		765,716	210	2,592	62
Change in Fund Balance		(150,931)	49,351	49,351	14,410
Accumulated Surplus, end of year	\$	466,134	\$ 146,911	\$ 1,394,164	\$ 42,680

## Reserve Funds Recreational and Cultural Capital Reserves Statement of Continuity (Unaudited)

	aturna Island Park Land Capital Reserve	ender Island Park Land Capital Reserve		Saanich eninsula Ice rena Facility Capital Reserve	Regional arks Capital Reserve
Opening balance	\$ 3,050	\$ 34,515	\$	2,151,614	\$ 9,563,025
Add					
Other revenue from own sources:					
Interest earnings	92	1,045		72,826	147,527
Other revenues	-	-		-	-
Sale of services	-	-		-	-
Transfers from own funds:					
Transfers from revenue	-	-		1,003,333	5,801,117
Transfers from capital	-	-		-	-
Transfers from reserve	-	-		-	-
Transfers from ERF	-	-		-	
Total Revenue	92	1,045		1,076,159	5,948,644
Deduct					
Debt charges	-	-		-	10,125
Other operating expenses	(6)	(74)	)	(5,414)	(14,827)
Transfers to own funds:					
Transfers to capital	-	-		36,501	7,742,600
Total Expenses	6	74		41,915	7,767,552
Change in Fund Balance	86	971		1,034,244	(1,818,908)
Accumulated Surplus, end of year	\$ 3,136	\$ 35,486	\$	3,185,858	\$ 7,744,117

#### Reserve Funds Recreational and Cultural Capital Reserves Statement of Continuity (Unaudited)

For the year ended December 31, 2019

	Pa	Sooke ommunity ork Capital Reserve		Salt Spring Island Park Land Acquisition Capital Reserve		aturna Island Parks & Recreation Capital Reserve	ooke and EA ecreation & Facilities Capital Reserve
Opening balance	\$	380,687	\$	746,823	\$	73,909	\$ 1,359,331
Add							
Other revenue from own sources:							
Interest earnings		11,979		24,212		2,144	29,115
Other revenues		-		31,250		-	-
Sale of services		-		-		-	-
Transfers from own funds:							
Transfers from revenue		10,000		-		3,702	524,119
Transfers from capital		165,422		29,239		-	-
Transfers from reserve		-		-		-	-
Transfers from ERF		-				-	
Total Revenue		187,401		84,701		5,846	553,234
Deduct							
Debt charges		-		-		-	-
Other operating expenses		(1,962)	)	(1,734)	)	(150)	(4,028)
Transfers to own funds:							
Transfers to capital		10,000		-		-	1,389,365
Total Expenses		11,962		1,734		150	1,393,393
Change in Fund Balance		175,439		82,967		5,696	(840,159)
Accumulated Surplus, end of year	\$	556,126	\$	829,790	\$	79,605	\$ 519,172

# Reserve Funds Recreational and Cultural Capital Reserves Statement of Continuity (Unaudited)

	ender Island Parks & Recreation Capital Reserve	aliano Island Parks & Recreation Capital Reserve	oyal Theatre Capital Reserve	Isla R	alt Spring nd Parks & ecreation Capital Reserve
Opening balance	\$ 182,827	\$ 60,286	\$ 553,765	\$	466,585
Add					
Other revenue from own sources:					
Interest earnings	5,388	1,741	20,453		13,909
Other revenues	-	-	-		-
Sale of services	-	-	-		-
Transfers from own funds:					
Transfers from revenue	63,305	27,566	383,002		82,671
Transfers from capital	-	-	-		-
Transfers from reserve	-	-	-		-
Transfers from ERF	-	-	-		
Total Revenue	68,693	29,307	403,455		96,580
Deduct					
Debt charges	-	-	-		-
Other operating expenses	(350)	(111)	(1,651)		(940)
Transfers to own funds:					
Transfers to capital	20,000	9,000	131,663		280,000
Total Expenses	20,350	9,111	133,314		280,940
Change in Fund Balance	48,343	20,196	270,141		(184,360)
Accumulated Surplus, end of year	\$ 231,170	\$ 80,482	\$ 823,906	\$	282,225

#### Reserve Funds Recreational and Cultural Capital Reserves Statement of Continuity (Unaudited)

For the year ended December 31, 2019

	Pa (	ne Island irk Land Capital eserve	Salt Spring Island Parks Capital Reserve	Salt Spring Island Parks Service Area Capital Reserve	McPherson Theatre Capital Reserve
Opening balance	\$	89,363	\$ 195,236	\$ 1,314	\$ 1,339,943
Add					
Other revenue from own sources:					
Interest earnings		2,828	3,002	43	45,340
Other revenues		-	-	-	-
Sale of services		7,726	-	-	-
Transfers from own funds:					
Transfers from revenue		6,397	65,409	-	354,088
Transfers from capital		-	-	-	-
Transfers from reserve		18,467	-	-	-
Transfers from ERF		-	-	-	
Total Revenue		35,418	68,411	43	399,428
Deduct					
Debt charges		-	-	-	-
Other operating expenses		182	111	(3)	(3,397)
Transfers to own funds:					
Transfers to capital		24,966	145,000	-	71,094
Total Expenses		25,148	145,111	3	74,491
Change in Fund Balance		10,270	(76,700)	40	324,937
Accumulated Surplus, end of year	\$	99,633	\$ 118,536	\$ 1,354	\$ 1,664,880

## Reserve Funds Recreational and Cultural Capital Reserves Statement of Continuity (Unaudited)

	Salt Spring Island Pool Facility Capital Reserve		Galiano Community Ise Building Capital Reserve	P	Regional arks Capital Reserve	;	SSI Library Building Capital Reserve
Opening balance	\$ 307,182	\$	48,322	\$	1,037,811	\$	57,089
Add							
Other revenue from own sources:							
Interest earnings	8,446		1,464		31,435		1,729
Other revenues	-		-		-		-
Sale of services	-		-		-		-
Transfers from own funds:							
Transfers from revenue	4,001		12,308		-		13,583
Transfers from capital	-		-		-		-
Transfers from reserve	-		-		-		-
Transfers from ERF	-		-				
Total Revenue	12,447		13,772		31,435		15,312
Deduct							
Debt charges	-		-		-		-
Other operating expenses	(606)	)	(104)	)	(2,229)		(122)
Transfers to own funds:							
Transfers to capital	25,000		-		-		
Total Expenses	25,606		104		2,229		122
Change in Fund Balance	(13,159)	)	13,668		29,206		15,190
Accumulated Surplus, end of year	\$ 294,023	\$	61,990	\$	1,067,017	\$	72,279

#### Reserve Funds Recreational and Cultural Capital Reserves Statement of Continuity (Unaudited)

For the year ended December 31, 2019

	Recreation & Cultural Equipment Replacement Fund
Opening balance	\$ 1,486,523
Add	
Other revenue from own sources:	
Interest earnings	20,109
Other revenues	14,753
Sale of services	-
Transfers from own funds:	
Transfers from revenue	-
Transfers from capital	-
Transfers from reserve	-
Transfers from ERF	582,163
Total Revenue	617,025
Deduct	
Debt charges	-
Other operating expenses	-
Transfers to own funds:	
Transfers to capital	600,835
Total Expenses	600,835
Change in Fund Balance	16,190
Accumulated Surplus, end of year	\$ 1,502,713

	S	S.P.W.W.S. Sewer Debt Capital Reserve	Sidney Treatment Plant Capital Reserve	Maliview Estates Sewer Capital Reserve	Magic Lake Estates Sewer System Capital Reserve
Opening balance	\$	4,230,275	\$ 703,057	\$ 36,355	\$ 172,061
Add					
Government transfers Other revenue from own sources:		218,681	-	-	-
Interest earnings Transfers from own funds:		77,610	24,813	381	4,628
Transfers from revenue		235,745	223,388	9,423	30,621
Transfers from capital		-	-	10,000	-
Transfers from ERF		-		-	
Total Revenue		532,036	248,201	19,804	35,249
Deduct					
Debt charges		680	-	(4)	-
Other operating expenses		22,020	1,983	1	223
Transfers to own funds:					
Transfers to capital		1,063,435	-	37,229	70,000
Total Expenses		1,086,135	1,983	37,226	70,223
Change in Fund Balance		(554,099)	246,218	(17,422)	(34,974)
Accumulated Surplus, end of year	\$	3,676,176	\$ 949,275	\$ 18,933	\$ 137,087

For the year ended December 31, 2019

	Sev	rt Renfrew wer System Capital Reserve	Northwest Trunk Sewer Capital Reserve	Trunk Sewers & Sewage Disposal Facilities Capital Reserve	Northeast Trunk Sewer Capital Reserve
Opening balance	\$	57,548	\$ 1,228	\$ 8,101,384	\$ 28,235
Add					
Government transfers Other revenue from own sources:		-	-	-	-
Interest earnings Transfers from own funds:		1,101	37	243,305	854
Transfers from revenue		220	-	207,480	-
Transfers from capital		-	-	-	-
Transfers from ERF		-			
Total Revenue		1,321	37	450,785	854
Deduct					
Debt charges		-	-	-	-
Other operating expenses		41	2	17,080	60
Transfers to own funds:					
Transfers to capital		39,000	-	(299,719)	_
Total Expenses		39,041	2	(282,639)	) 60
Change in Fund Balance		(37,720)	35	733,424	794
Accumulated Surplus, end of year	\$	19,828	\$ 1,263	\$ 8,834,808	\$ 29,029

	;	Ganges Sewer LSA Capital Reserve	Salt Spring Island Septage Capital Reserve	Sewer Equipment Replacement Fund
Opening balance	\$	827,367	\$ 159,375	\$ 4,178,879
Add				
Government transfers Other revenue from own sources:		-	-	-
Interest earnings Transfers from own funds:		24,434	4,742	54,925
Transfers from revenue		-	-	-
Transfers from capital		-	-	-
Transfers from ERF		-	_	213,373
Total Revenue		24,434	4,742	268,298
Deduct				
Debt charges		-	-	-
Other operating expenses		1,606	324	-
Transfers to own funds:				
Transfers to capital		95,912	9,000	60,809
Total Expenses		97,518	9,324	60,809
Change in Fund Balance		(73,084)	(4,582)	207,489
Accumulated Surplus, end of year	\$	754,283	\$ 154,793	\$ 4,386,368

For the year ended December 31, 2019

	Saanich Peninsula Water Supply Capital	Magic Lake Estates Water System Capital	Lyall Harbour/Boot Cove Water Service Capital	Port Renfrew Sewer & Water Capital
	Reserve	Reserve	Reserve	Reserve
Opening balance	\$ 7,126,514	\$ 676,988	\$ 6,024	\$ 62,461
Add				
Government transfers Other revenue from own sources:	69,201	-	-	-
Interest earnings	134,500	19,313	181	1,600
Other revenues Transfers from own funds:	-	-	-	-
Transfers from revenue	825,628	80,841	-	43,295
Transfers from capital	-	43,807	-	11,661
Transfers from ERF	-		-	
Total Revenue	1,029,329	143,961	181	56,556
Deduct				
Debt charges	54,452	-	-	-
Other operating expenses  Transfers to own funds:	1,440	1,407	12	62
Transfers to capital	455,000	65,000		46,000
Total Expenses	510,892	66,407	12	46,062
Change in Fund Balance	518,437	77,554	169	10,494
Accumulated Surplus, end of year	\$ 7,644,951	\$ 754,542	\$ 6,193	\$ 72,955

	ר	Cedars of uam Water Capital Reserve	Surfside Park Estates Water Capital Reserve		Sticks Allison Water Capital Reserve
Opening balance	\$	6,562	\$ 16,013	\$ 53,429	\$ 16,839
Add					
Government transfers		-	-	-	-
Other revenue from own sources:					
Interest earnings		199	486	1,713	272
Other revenues		-	-	-	-
Transfers from own funds:					
Transfers from revenue		5,701	6,011	12,948	-
Transfers from capital		3,709	21,372	12,771	83
Transfers from ERF			-	-	
Total Revenue		9,609	27,869	27,432	355
Deduct					
Debt charges		-	-	-	-
Other operating expenses		16	62	142	6
Transfers to own funds:					
Transfers to capital		3,000	8,000	3,677	14,500
Total Expenses		3,016	8,062	3,819	14,506
Change in Fund Balance		6,593	19,807	23,613	(14,151)
Accumulated Surplus, end of year	\$	13,155	\$ 35,820	\$ 77,042	\$ 2,688

For the year ended December 31, 2019

	В	eddis Water Capital Reserve	Fulford Wate Capital Reserve		Wilderness Mountain Capital Reserve	Wa	edar Lane ter Capital Reserve
Opening balance	\$	75,255	\$ 99,18	7 \$	39,617	\$	84,599
Add							
Government transfers		-		-	-		-
Other revenue from own sources:							
Interest earnings		1,605	2,65	3	1,200		2,514
Other revenues		-		-	-		-
Transfers from own funds:							
Transfers from revenue		-	24,11	2	-		10,392
Transfers from capital		6,115	1,41	5	-		-
Transfers from ERF		-		-	-		-
Total Revenue		7,720	28,18	0	1,200		12,906
Deduct							
Debt charges		-		-	-		-
Other operating expenses		106	13	6	85		171
Transfers to own funds:							
Transfers to capital		32,000	38,10	0	-		5,000
Total Expenses		32,106	38,23	6	85		5,171
Change in Fund Balance		(24,386)	(10,05	6)	1,115		7,735
Accumulated Surplus, end of year	\$	50,869	\$ 89,13	1 \$	40,732	\$	92,334

For the year ended December 31, 2019

	Water Equipment Replacement Fund	Highland Fernwood Water Capital Reserve
Opening balance	\$ 4,775,288	\$ 103,201
Add		
Government transfers	-	-
Other revenue from own sources:		
Interest earnings	55,780	6,098
Other revenues	214,758	-
Transfers from own funds:		
Transfers from revenue	-	-
Transfers from capital	-	-
Transfers from ERF	575,415	
Total Revenue	845,953	6,098
Deduct		
Debt charges	-	-
Other operating expenses	-	383
Transfers to own funds:		
Transfers to capital	1,494,264	53,024
Total Expenses	1,494,264	53,407
Change in Fund Balance	(648,311)	(47,309)
Accumulated Surplus, end of year	\$ 4,126,977	\$ 55,892

#### Reserve Funds Environmental Health Capital Reserves Statement of Continuity (Unaudited)

For the year ended December 31, 2019

	Solid Waste Capital Reserve	Port Renfrew Solid Waste Capital Reserve	Environmental Health Equipment Replacement Fund
Opening balance	\$ 20,492,348	\$ 55,443	\$ 3,137,955
Add			
Other revenue from own sources:			
Interest earnings	342,955	1,679	39,919
Other revenues	-	-	6,889
Transfers from own funds:			
Transfers from revenue	924,000	10,361	-
Transfers from ERF	-		287,000
Total Revenue	1,266,955	12,040	333,808
Deduct			
Debt charges	8,517	-	-
Other operating expenses	194,094	119	-
Transfers to own funds:			
Transfers to capital	2,925,000	-	264,301
Transfers to reserve	11,011		
Total Expenses	3,138,622	119	264,301
Change in Fund Balance	(1,871,667)	11,921	69,507
Accumulated Surplus, end of year	\$ 18,620,681	\$ 67,364	\$ 3,207,462

	Electoral Ar Elections Operating Reserve	; ]	Land Bank & Housing Operating Reserve
Opening balance	\$ 51,5	85 \$	54,828
Add			
Other revenue from own sources:			
Interest earnings	1,6	32	1,661
Transfers from own funds:			
Transfers from revenue	9,2	94	
Total revenue	10,9	26	1,661
Deduct			
Other operating expenses	1	30	118
Transfers to revenue	15,7	61	
Total expenses	15,8	91	118
Change in fund balance	(4,9	65)	1,543
Accumulated surplus, end of year	\$ 46,6	20 \$	56,371

For the year ended December 31, 2019

	ES HQ Adm Operating Reserve
Opening balance	\$ 42,06
Add	
Other revenue from own sources:	
Interest earnings	1,27
Transfers from own funds:	
Transfers from revenue	
Total revenue	1,27
Deduct	
Other operating expenses	9
Transfers to revenue	
Total expenses	9
Change in fund balance	1,18
Accumulated surplus, end of year	\$ 43,24

	ES Protectio Operating Reserve	ES n Engineering Operating Reserve	ES Water Quality Operating Reserve
Opening balance	\$ 550,07	1 \$ 296,280	\$ 157,206
Add			
Other revenue from own sources:			
Interest earnings	16,662	2 8,974	4,548
Transfers from own funds:			
Transfers from revenue	192,54	57,825	10,103
Total revenue	209,208	66,799	14,651
Deduct			
Other operating expenses	1,182	2 636	278
Transfers to revenue	· 		
Total expenses	1,182	2 636	278
Change in fund balance	208,020	66,163	14,373
Accumulated surplus, end of year	\$ 758,09	7 \$ 362,443	\$ 171,579

	IW ES Ops Operating Reserve	Leg&Gen Operating Reserve	Facility Mgmt Operating Reserve	HQ Facility Operating Reserve
Opening balance	\$ 662,339 \$	1,106,887	\$ -	\$ -
Add				
Other revenue from own sources:				
Interest earnings	20,062	23,778	-	-
Transfers from own funds:				
Transfers from revenue	(59,672)	1,065,670	45,000	35,000
Total revenue	(39,610)	1,089,448	45,000	35,000
Deduct				
Other operating expenses	1,421	1,399,033	-	-
Transfers to revenue	-	116,687	-	
Total expenses	1,421	1,515,720	-	
Change in fund balance	(41,031)	(426,272)	45,000	35,000
Accumulated surplus, end of year	\$ 621,308 \$	680,615	\$ 45,000	\$ 35,000

#### Reserve Funds Protective General Operating Reserves Statement of Continuity (Unaudited)

	Se Op	mal Care ervices erating eserve	Animal Care Legacy Operating Reserve	Electoral Area Soil Deposits & Removal Operating Reserve	Emergency Response 911 Operating Reserve
Opening balance	\$	3,135	\$ 97	\$ 61,196	\$ 85,291
Add					
Other revenue from own sources:					
Interest earnings		95	2	1,853	2,583
Transfers from own funds:					
Transfers from revenue		-		30	
Total revenue		95	2	1,883	2,583
Deduct					
Other operating expenses		7	-	131	183
Total expenses		7	-	131	183
Change in fund balance		88	2	1,752	2,400
Accumulated surplus, end of year	\$	3,223	\$ 99	\$ 62,948	\$ 87,691

#### Reserve Funds Protective General Operating Reserves Statement of Continuity (Unaudited)

	Res I	mergency sponse 911 Projects operating Reserve	HAZMAT Incident Response Operating Reserve	N	oise Control Operating Reserve	U P O	nsightly remises perating Reserve
Opening balance	\$	169,870	\$ 33,012	\$	2,426	\$	14,846
Add							
Other revenue from own sources:							
Interest earnings		5,145	1,000		73		450
Transfers from own funds:							
Transfers from revenue		-	-		-		
Total revenue		5,145	1,000		73		450
Deduct							
Other operating expenses		365	71		5		32
Total expenses		365	71		5		32
Change in fund balance		4,780	929		68		418
Accumulated surplus, end of year	\$	174,650	\$ 33,941	\$	2,494	\$	15,264

## Reserve Funds Protective General Operating Reserves Statement of Continuity (Unaudited)

	SGI Emergency Program Operating Reserve	SSI Emergency Program Operating Reserve	Regional Emergency Program Operating Reserve
Opening balance	\$ 76,950	\$ 17,206	\$ -
Add			
Other revenue from own sources:			
Interest earnings	2,330	521	-
Transfers from own funds:			
Transfers from revenue	25,205	5,499	86,610
Total revenue	27,535	6,020	86,610
Deduct			
Other operating expenses	165	37	
Total expenses	165	37	
Change in fund balance	27,370	5,983	86,610
Accumulated surplus, end of year	\$ 104,320	\$ 23,189	\$ 86,610

# Reserve Funds Fire Protection Operating Reserves Statement of Continuity (Unaudited)

For the year ended December 31, 2019

	Durrance Road Fire Operating Reserve	F	ectoral Area ire Services Operating Reserve
Opening balance	\$ 1,780	\$	195,698
Add			
Other revenue from own sources:			
Interest earnings	54		5,928
Transfers from own funds:			
Transfers from revenue	172		56,176
Total revenue	226		62,104
Deduct			
Other operating expenses	4		420
Total expenses	4		420
Change in fund balance	222		61,684
Accumulated surplus, end of year	\$ 2,002	\$	257,382

## Reserve Funds Planning & Development Operating Reserves Statement of Continuity (Unaudited)

	Climate Action & Adapt Operating Reserve	GIS Data Maintenance Operating Reserve	JDF Community Planning Operating Reserve	Regional Growth Strategy Operating Reserve
Opening balance	\$ 13,775	\$ -	\$ 172,477	\$ 994,610
Add				
Other revenue from own sources:				
Interest earnings	418	2,680	5,384	30,126
Other revenues	-	288,987	-	-
Transfers from own funds:				
Transfers from revenue	-	-	46,705	321,097
Total revenue	418	291,667	52,089	351,223
Deduct				
Debt charges	-	465	-	-
Other operating expenses	30	289,474	388	2,136
Transfers to own funds:				
Transfers to revenue	-			
Total expenses	30	289,939	388	2,136
Change in fund balance	388	1,728	51,701	349,087
Accumulated surplus, end of year	\$ 14,163	\$ 1,728	\$ 224,178	\$ 1,343,697

## Reserve Funds Planning & Development Operating Reserves Statement of Continuity (Unaudited)

	Regional Planning Services Operating Reserve	SSI Econ Develop Operating Reserve
Opening balance	\$ 1,777,688	\$ 33,705
Add		
Other revenue from own sources:		
Interest earnings	54,087	737
Other revenues	-	-
Transfers from own funds:		
Transfers from revenue	153,809	14,876
Total revenue	207,896	15,613
Deduct		
Debt charges	-	-
Other operating expenses	3,850	34
Transfers to own funds:		
Transfers to revenue	36,000	18,000
Total expenses	39,850	18,034
Change in fund balance	168,046	(2,421)
Accumulated surplus, end of year	\$ 1,945,734	\$ 31,284

## Reserve Funds Recreational & Cultural Operating Reserves Statement of Continuity (Unaudited)

	Regional Parks Operating Reserve	Regional Parks Legacy Operating Reserve	Panorama Recreation Operating Reserve
Opening balance	\$ 72,548	\$ 13,662	\$ 45,302
Add			
Other revenue from own sources:			
Interest earnings	2,261	418	1,491
Other revenues	-	325	-
Transfers from own funds:			
Transfers from revenue	8,500	-	-
Transfers from reserve	-		7,575
Total revenue	10,761	743	9,066
Deduct			
Other operating expenses	174	30	113
Transfers to own funds:			
Total expenses	174	30	113
Change in fund balance	10,587	713	8,953
Accumulated surplus, end of year	\$ 83,135	\$ 14,375	\$ 54,255

### Reserve Funds Recreational & Cultural Operating Reserves Statement of Continuity (Unaudited)

	Sooke & EA Rec Facilities Operating Reserve	Seaparc Legacy Operating Reserve	Arts and Culture Grants Operating Reserve
Opening balance	\$ 15,780	\$ 1,843	\$ 166,844
Add			
Other revenue from own sources:			
Interest earnings	478	55	5,054
Other revenues	-	-	-
Transfers from own funds:			
Transfers from revenue	-	-	27,700
Transfers from reserve			
Total revenue	478	55	32,754
Deduct			
Other operating expenses	34	4	358
Transfers to own funds:			
Total expenses	34	4	358
Change in fund balance	444	51	32,396
Accumulated surplus, end of year	\$ 16,224	\$ 1,894	\$ 199,240

### Reserve Funds Sewer Operating Reserves Statement of Continuity (Unaudited)

	In O	ast Coast terceptor perating Reserve	 VMP Core & S Operating Reserve	LWMP Onsite Operating Reserve	LWMP Peninsula Operating Reserve
Opening balance	\$	252,546	\$ 1,598,311	\$ 106,418	\$ 47,117
Add					
Other revenue from own sources:					
Interest earnings		7,811	48,412	3,224	1,426
Transfers from own funds:					
Transfers from revenue		-	-	-	11,029
Transfers from reserve		8,500	-	-	
Total revenue		16,311	48,412	3,224	12,455
Deduct					
Debt charges		-	-	-	-
Other operating expenses		561	3,433	229	101
Transfers to own funds:					
Transfers to revenue		-	1,330	-	
Total expenses		561	4,763	229	101
Change in fund balance		15,750	43,649	2,995	12,354
Accumulated surplus, end of year	\$	268,296	\$ 1,641,960	\$ 109,413	\$ 59,471

### Reserve Funds Sewer Operating Reserves Statement of Continuity (Unaudited)

	Ti	North East runk Sewer Operating Reserve	North East Trunk #2 Operating Reserve	North West Trunk Sewer Operating Reserve	S.P.W.W.S. Sewer Operating Reserve
Opening balance	\$	1,210,132	313,083	\$ 1,105,983	\$ 482,988
Add					
Other revenue from own sources:					
Interest earnings		36,381	9,709	33,564	14,059
Transfers from own funds:					
Transfers from revenue		24,862	-	24,138	-
Transfers from reserve		(39,500)	12,000	(45,080)	64,363
Total revenue		21,743	21,709	12,622	78,422
Deduct					
Debt charges		-	-	-	-
Other operating expenses		2,568	698	2,332	962
Transfers to own funds:					
Transfers to revenue		73,047	-	_	100,000
Total expenses		75,615	698	2,332	100,962
Change in fund balance		(53,872)	21,011	10,290	(22,540)
Accumulated surplus, end of year	\$	1,156,260	334,094	\$ 1,116,273	\$ 460,448

#### Reserve Funds Sewer Operating Reserves Statement of Continuity (Unaudited)

	O <sub>l</sub>	gic Lake Sewer perating teserve	SSI Septage Composting Operating Reserve	Maliview Sewer Operating Reserve	Ganges Sewer Operating Reserve
Opening balance	\$	26,515	\$ 25,992	\$ 32,294	\$ 68,138
Add					
Other revenue from own sources:					
Interest earnings		1,053	589	1,318	2,596
Transfers from own funds:					
Transfers from revenue		13,261	2,809	18,000	27,160
Transfers from reserve		-		-	2,640
Total revenue		14,314	3,398	19,318	32,396
Deduct					
Debt charges		-	(11)	) -	-
Other operating expenses		85	3	108	210
Transfers to own funds:					
Transfers to revenue		10,000	28,000		58,964
Total expenses		10,085	27,992	108	59,174
Change in fund balance		4,229	(24,594)	) 19,210	(26,778)
Accumulated surplus, end of year	\$	30,744	\$ 1,398	\$ 51,504	\$ 41,360

	O	dis Water perating leserve	Cedar Lane Water Operating Reserve	Fulford Water Operating Reserve	Highland/ Fernwood Water Operating Reserve
Opening balance	\$	19,652	20,832	\$ 17,212	\$ 28,840
Add					
Other revenue from own sources:					
Interest earnings		555	650	656	1,214
Transfers from own funds:					
Transfers from revenue		5,000	2,500	7,140	19,000
Total revenue		5,555	3,150	7,796	20,214
Deduct					
Other operating expenses		13	47	52	97
Transfers to own funds:					
Transfers to revenue		14,515	-	8,000	31,612
Total expenses		14,528	47	8,052	31,709
Change in fund balance		(8,973)	3,103	(256)	(11,495)
Accumulated surplus, end of year	\$	10,679	23,935	\$ 16,956	\$ 17,345

	Boot Ope	Harbour t Cove rating serve	Magic Lake Estates Water Operating Reserve		Sticks Allison Water Operating Reserve
Opening balance	\$	-	\$ 96,595	\$ 3,713	\$ 7,873
Add					
Other revenue from own sources:					
Interest earnings		12	3,115	147	224
Transfers from own funds:					
Transfers from revenue			10,000	1,840	3,205
Total revenue		12	13,115	1,987	3,429
Deduct					
Other operating expenses		-	229	12	3
Transfers to own funds:					
Transfers to revenue			3,000	1,500	10,000
Total expenses		-	3,229	1,512	10,003
Change in fund balance		12	9,886	475	(6,574)
Accumulated surplus, end of year	\$	12	\$ 106,481	\$ 4,188	\$ 1,299

	Skana Wa Operatin Reserve	g	Cedar of Tuam Water Operating Reserve
Opening balance	\$ 8,8	318 \$	8,007
Add			
Other revenue from own sources:			
Interest earnings	2	287	293
Transfers from own funds:			
Transfers from revenue	1,0	)20	2,700
Total revenue	1,;	307	2,993
Deduct			
Other operating expenses		21	23
Transfers to own funds:			
Transfers to revenue	1,	500	
Total expenses	1,	521	23
Change in fund balance	(2	214)	2,970
Accumulated surplus, end of year	\$ 8,0	504 \$	10,977

## Reserve Funds Environmental Health Operating Reserves Statement of Continuity (Unaudited)

	Regional Source Control Operating Reserve	Saanich Peninsula Source Control Operating Reserve	;	Solid Waste Operating Reserve	C	Stormwater Quality Core Operating Reserve
Opening balance	\$ 461,337	\$ 47,645	\$	27,540,044	\$	66,816
Add						
Other revenue from own sources:						
Interest earnings	13,974	1,443		834,174		2,024
Transfers from own funds:						
Transfers from revenue	-	-		5,409,111		
Total revenue	13,974	1,443		6,243,285		2,024
Deduct						
Other operating expenses	991	102		59,156		144
Transfers to own funds:						
Total expenses	991	102		59,156		144
Change in fund balance	12,983	1,341		6,184,129		1,880
Accumulated surplus, end of year	\$ 474,320	\$ 48,986	\$	33,724,173	\$	68,696

#### Reserve Funds Environmental Health Operating Reserves Statement of Continuity (Unaudited)

	San Op	rmwater Quality nich Pen Perating Peserve	Stormwater Quality SGI Operating Reserve	Stormwater Quality SSI Operating Reserve	Stormwater Quality Sooke Operating Reserve
Opening balance	\$	2,605	\$ 5,960	\$ 41,485	\$ 33,808
Add					
Other revenue from own sources:					
Interest earnings		79	181	1,256	1,024
Transfers from own funds:					
Transfers from revenue		24,436	440	5,077	20,915
Total revenue		24,515	621	6,333	21,939
Deduct					
Other operating expenses		6	13	89	73
Transfers to own funds:					
Total expenses		6	13	89	73
Change in fund balance		24,509	608	6,244	21,866
Accumulated surplus, end of year	\$	27,114	\$ 6,568	\$ 47,729	\$ 55,674

## Reserve Funds Transportation Operating Reserves Statement of Continuity (Unaudited)

	SSI Transit Operating Reserve	Tı	SSI ransportation Operating Reserve
Opening balance	\$ 285,958	\$	-
Add			
Other revenue from own sources:			
Interest earnings	8,661		-
Transfers from own funds:			
Transfers from revenue	-		5,000
Total revenue	8,661		5,000
Deduct			
Other operating expenses	614		-
Transfers to own funds:			
Transfers to revenue	20,873		
Total expenses	21,487		
Change in fund balance	(12,826)	)	5,000
Accumulated surplus, end of year	\$ 273,132	\$	5,000